

# The \*Art\* of Engagement



Andrew McFarland | LivableStreets Alliance | August 2, 2017

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# Question

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Who has ever been to a public meeting for a transportation project and left frustrated about how issues were discussed by the community members present?

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Do you think that meeting would have changed if other people had been a part of that conversation?

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Changing our transportation system requires changing how we talk to people about transportation

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We need to move beyond our existing networks to increase contact and opportunities for new conversations

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How do we continue (or even start) the conversation about improving transportation beyond our these networks?



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# Real-time, direct engagement

- Connecting with as many people as possible where they are
- Thinking of contact as the “anti-meeting”



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# Real-time, direct engagement

- Finding common ground
- Showing people you care
- Face-to-face interactions
- Importance of being vulnerable



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# Hacking your network

As a part of this committee, community members in your own right, and experts in your respective specialities, you have the ability to engage with your neighbors on important transportation projects





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How do you go about engaging the public in a way that fits your needs, skills, and audience?

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The following are engagement tactics and approaches that I've applied in the past few years at NYC DOT & LivableStreets

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# Developing a strategy

- Why are you engaging?
  - Identify your problem
  - Identify your audience / target
  - Identify where your audience gathers
  - Create a timeline
  - Develop the ask
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# Why are you engaging?

- Building support for a specific project?
  - Educating community on an issue?
  - Collecting feedback to build your case for a project?
  - Mobilizing people to take action?
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# Identify your problem

What's missing? In an ideal world, more people should care about your issue

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What's keeping that from happening?

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# Identify your audience / target

Whose support do you need but currently lack?

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Who do you have to bypass or override to achieve your goal?

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# Identify where your audience gathers

- Community spaces & events
- Groups, organizations, etc.
- Example: Bus riders at bus stops



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# Create a timeline

- By when do you have to engage people to be successful?
  - Are there events you have to be present at to be successful?
  - Example: Are you trying to get feedback for a specific project or meeting?
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# Develop your ask

## How are you engaging people?

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- Are you collecting feedback?
  - Are you educating?
  - Are you building support?
  - Are you mobilizing people?
  - (it is very hard to do all of these at once)
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# Develop your ask

“You gotta tell a story, stupid”

**Good engagement is good storytelling**

What is the medium of your message?

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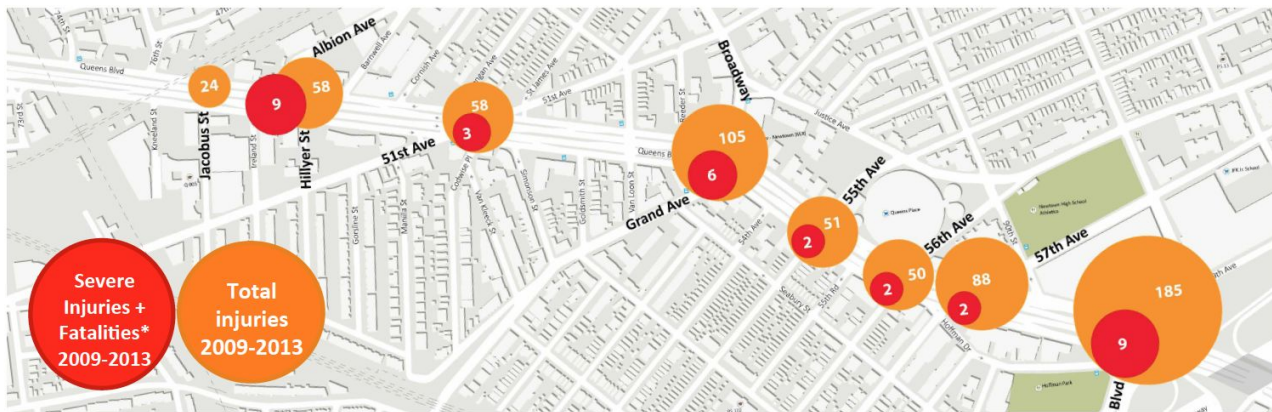
Display boards - - - - - > Educating  
Building support



Display boards - - - - - > Educating  
Building support



# What We Know

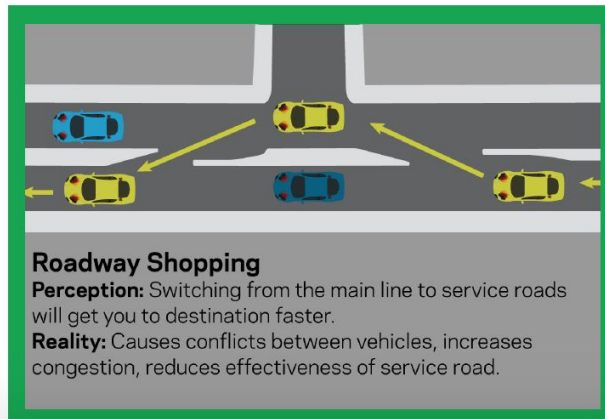


## Injury Summary, 2010-2014 (5 years)

	Total Injuries	Severe Injuries	Fatalities	KSI
Pedestrians	129	17	4	21
Bicyclists	19	2	0	2
Motor Vehicle Occupants	604	22	1	23
<b>Total</b>	<b>752</b>	<b>41</b>	<b>5</b>	<b>46</b>

Fatalities (1/1/2010-11/16/2015): 5

- Ranks in the top 10 percent of Queens streets for severe injuries and fatalities per mile (2010-2014 crash data)
- 46 persons killed or severely injured along 1.2 mile corridor since 2010; 46% (21) of which were pedestrians



# What We Can Do



Extend pedestrian crossing time



Painted pedestrian space



Mall-to-mall crossings



Median extension & widening



Buffered bike lane





Feedback boards - - - - - > Building support

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Feedback boards - - - - - > Building support



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## Merchant Surveys



## Intercept surveys



Surveys - - - - > Collecting feedback / building support

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# Merchant Survey

## Results

### Here are a few highlights

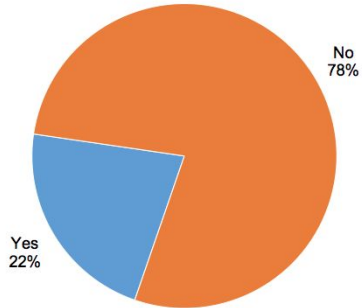
14% of delivery vehicles park on a side street/around the corner

44% park in a legal/loading space in front of business

17% double park in front of business

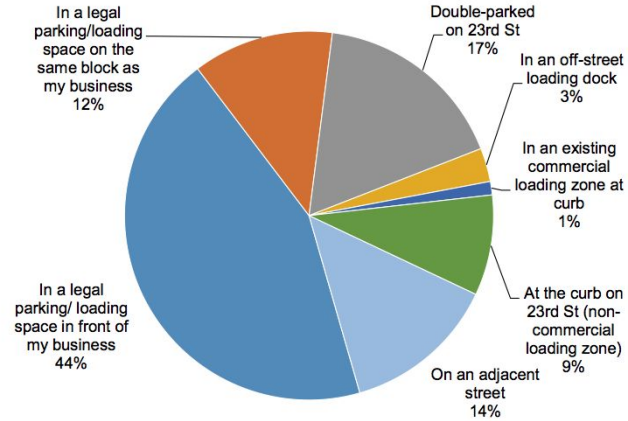
Most businesses cannot control when deliveries come

### Are you able to control when deliveries arrive?



Yes	39	22%
No	138	78%
<b>TOTAL</b>	<b>177</b>	<b>100%</b>

### Where do delivery vehicles typically park?



In a legal parking/ loading space in front of my business	75	44%
In a legal parking/ loading space on the same block as my business	21	12%
Double-parked on 23rd St	29	17%
In an off-street loading dock	5	3%
In an existing commercial loading zone at curb	2	1%
At the curb on 23rd St (non-commercial loading zone)	15	9%
On an adjacent street	23	14%
<b>TOTAL</b>	<b>170</b>	<b>100%</b>

# Merchant Survey

# Delivery Times

## 23RD ST. MERCHANT DELIVERY TIME RANGES 11th Ave to 5th Ave

### Legend



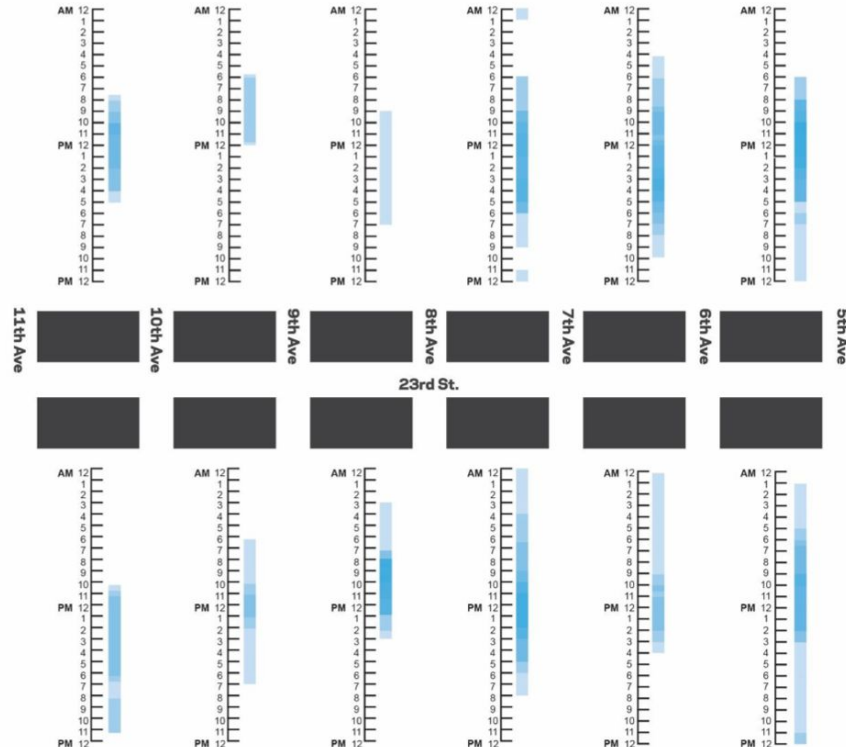
- Delivery window indicated by 1 business
- Delivery window indicated by 2 to 3 businesses
- Delivery window indicated by more than 3 businesses

### Field Notes

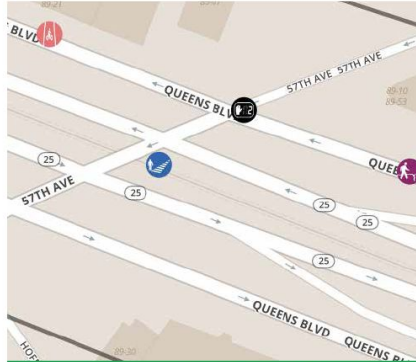
For this survey, merchants along 23rd St. were asked to estimate the window of time in which they typically receive deliveries.

The data is broken down by block, and organized into the north and south sides of the street.

All data was collected on 01/11 & 01/13, 2016



# What We've Heard



Queens Blvd & 57th Ave

“There’s not enough time for pedestrians to cross the street! This street is extremely wide and needs reconfiguration to make it safer for pedestrians, especially older people and people with disabilities.”



Queens Blvd & Woodhaven Blvd

“This space is much too wide with too many travel lanes in front of the Mall. The result is that drivers speed and change lanes recklessly. Very dangerous for the ton of pedestrians in this area and exceptionally so for people on bikes.”



Queens Blvd & 51st Ave

“Aggressive drivers fly through slip lane from main road to service road putting bicycles, pedestrians and other motor vehicles at risk. Need to eliminate or dramatically slow down merge.”



Flyers & Palm Cards - - - - > Educating

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Flyers & Palm Cards - - - - > Educating

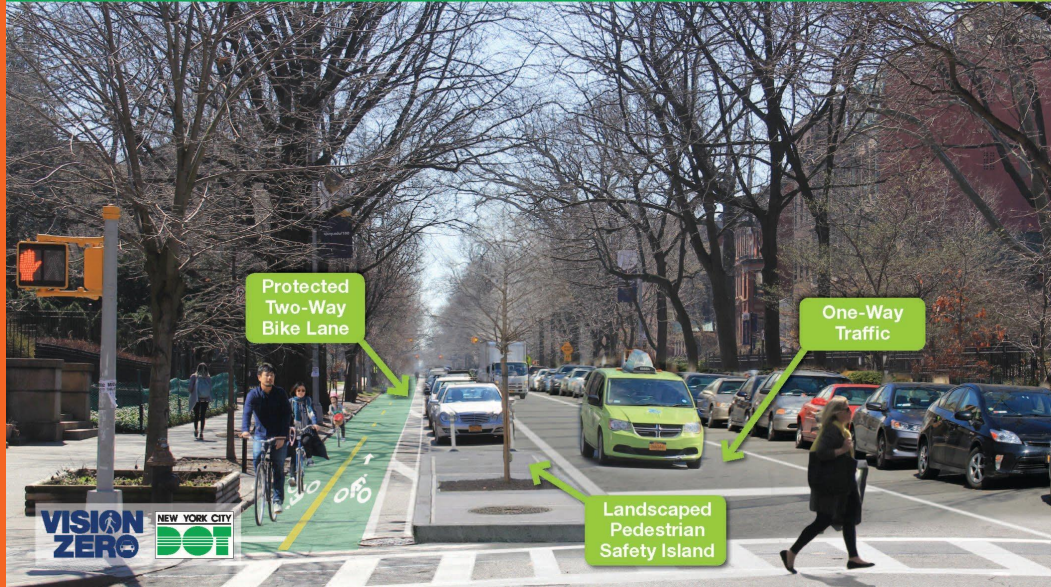
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## Clinton Avenue Enhancements

Proposed two-way protected bicycle lane & one-way street conversion  
Summer 2016

[nycdotfeedbackportals.nyc.gov/clinton-ave](https://nycdotfeedbackportals.nyc.gov/clinton-ave)



Flyers & Palm Cards - - - - > Educating





Petitions / Feedback Cards - - - - > Mobilizing

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\*\*\*But most importantly\*\*\*

**STOP  
MAKING  
SENSE**

Embracing meaningful inefficiencies







Interactive games - - - - > Sparking imagination



Interactive games - - - - > Sparking imagination

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# Ongoing efforts



LivableStreets' Street Ambassador program

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Questions?