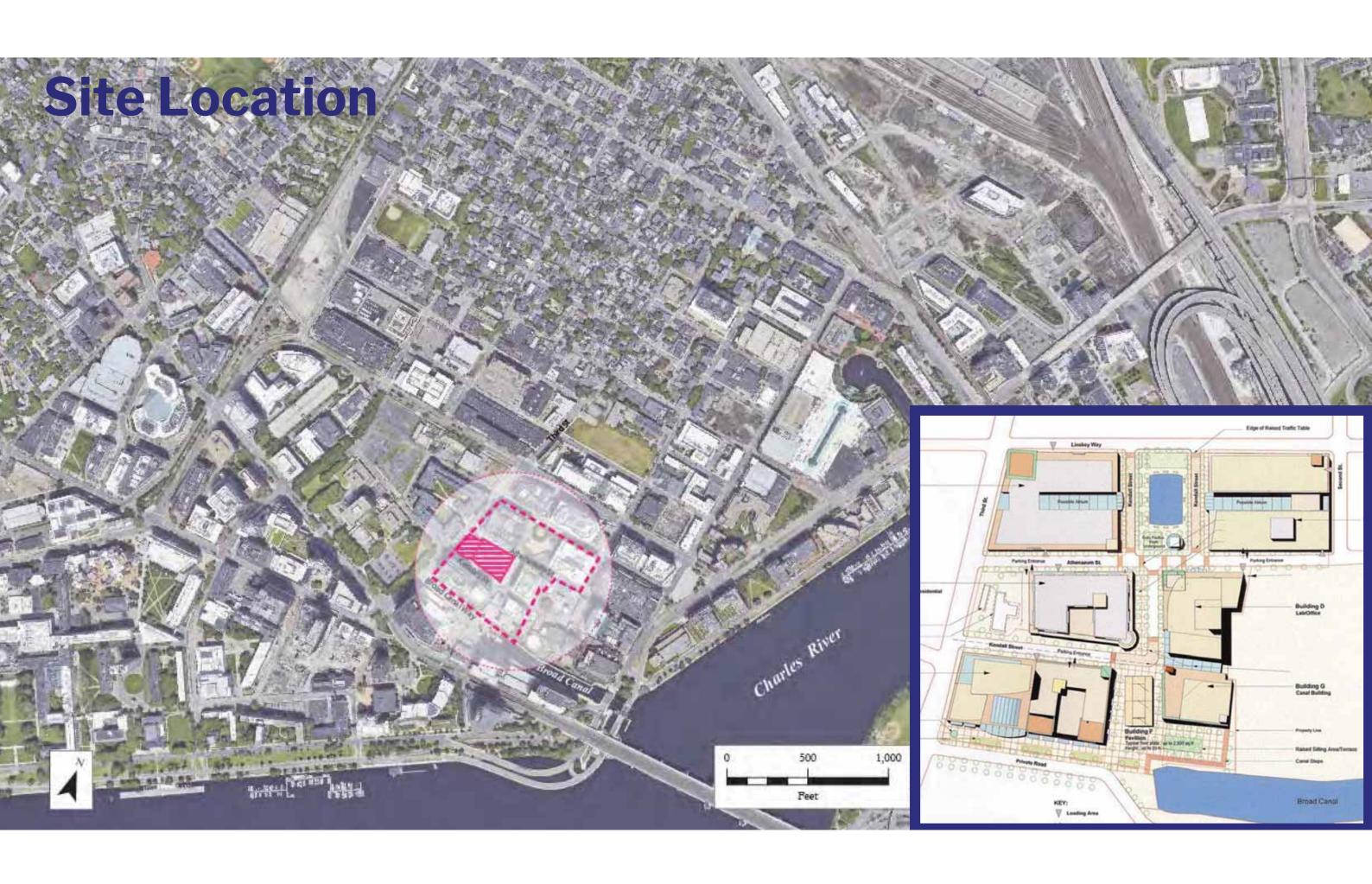
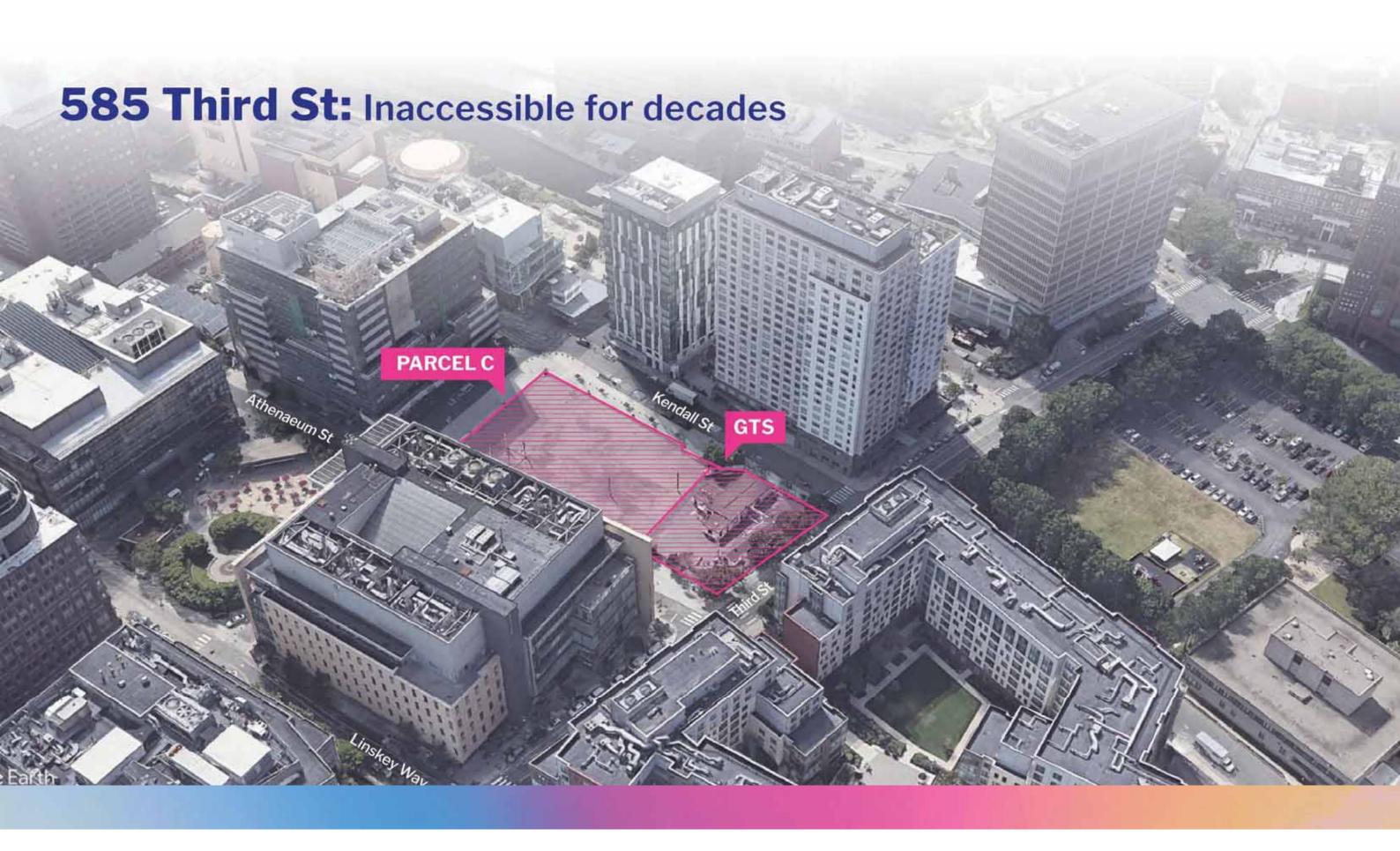


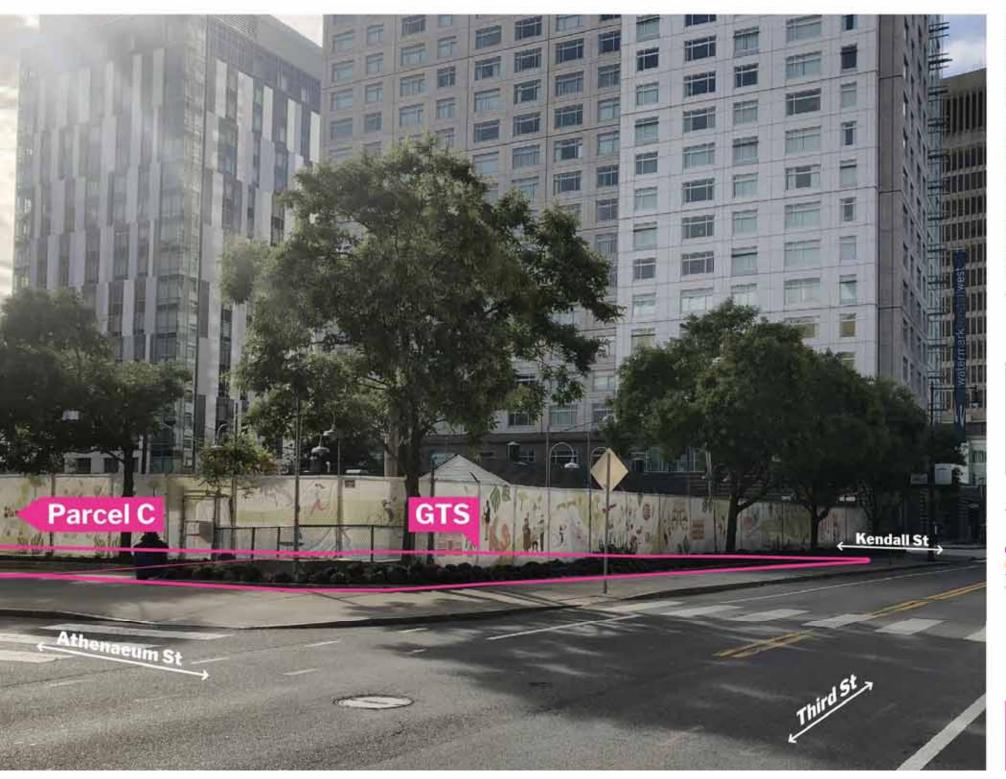
Agenda

- 1. Introduction/Site Orientation
- 2. Public Process
- 3. Vision and Proposed Project
- 4. Transportation
- 5. Zoning
- 6. Public Benefits

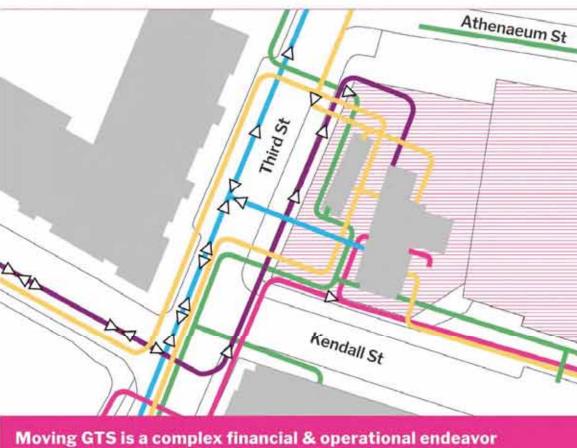




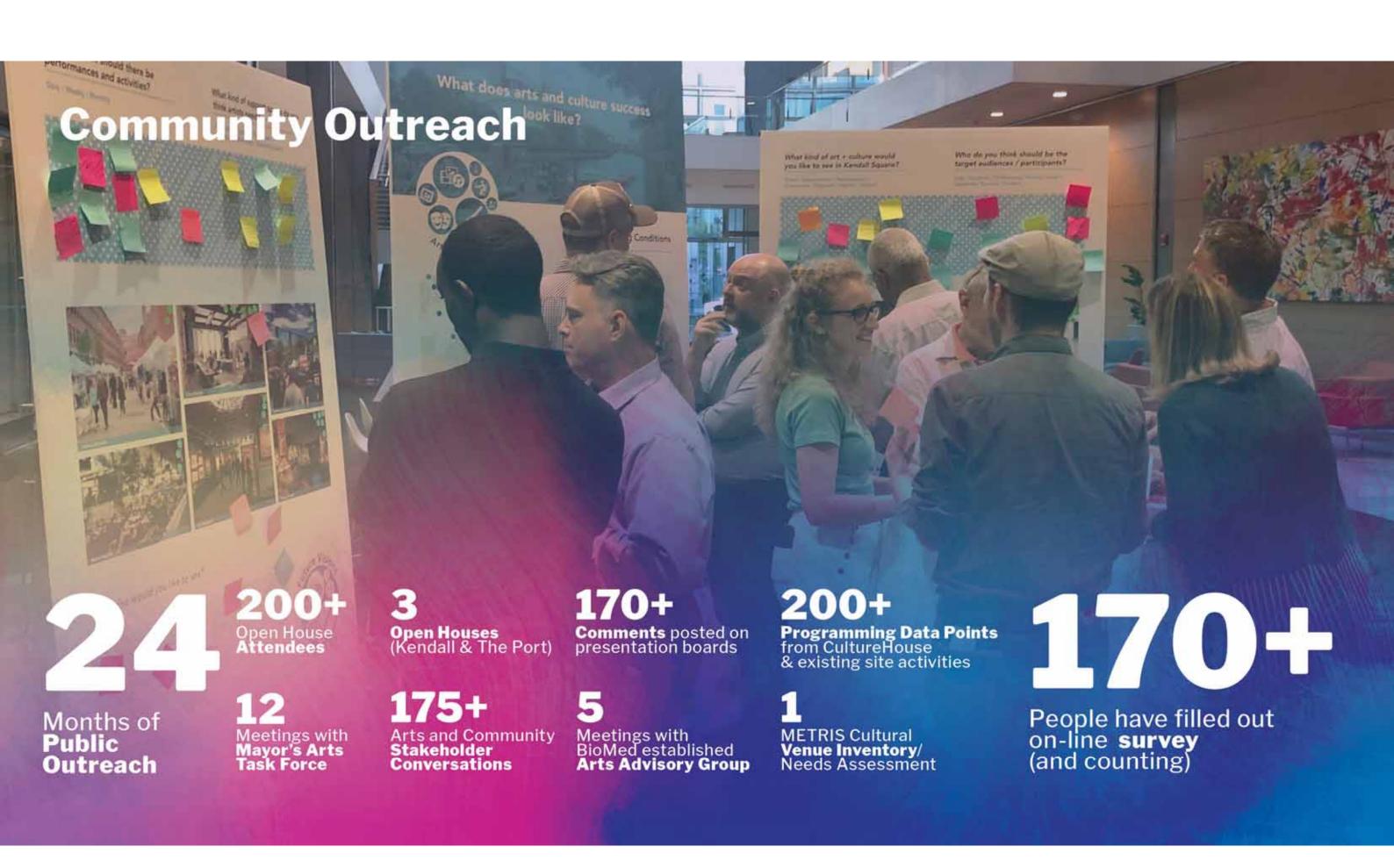
GTS Site: Major Impediment to Completing Third Street Corridor

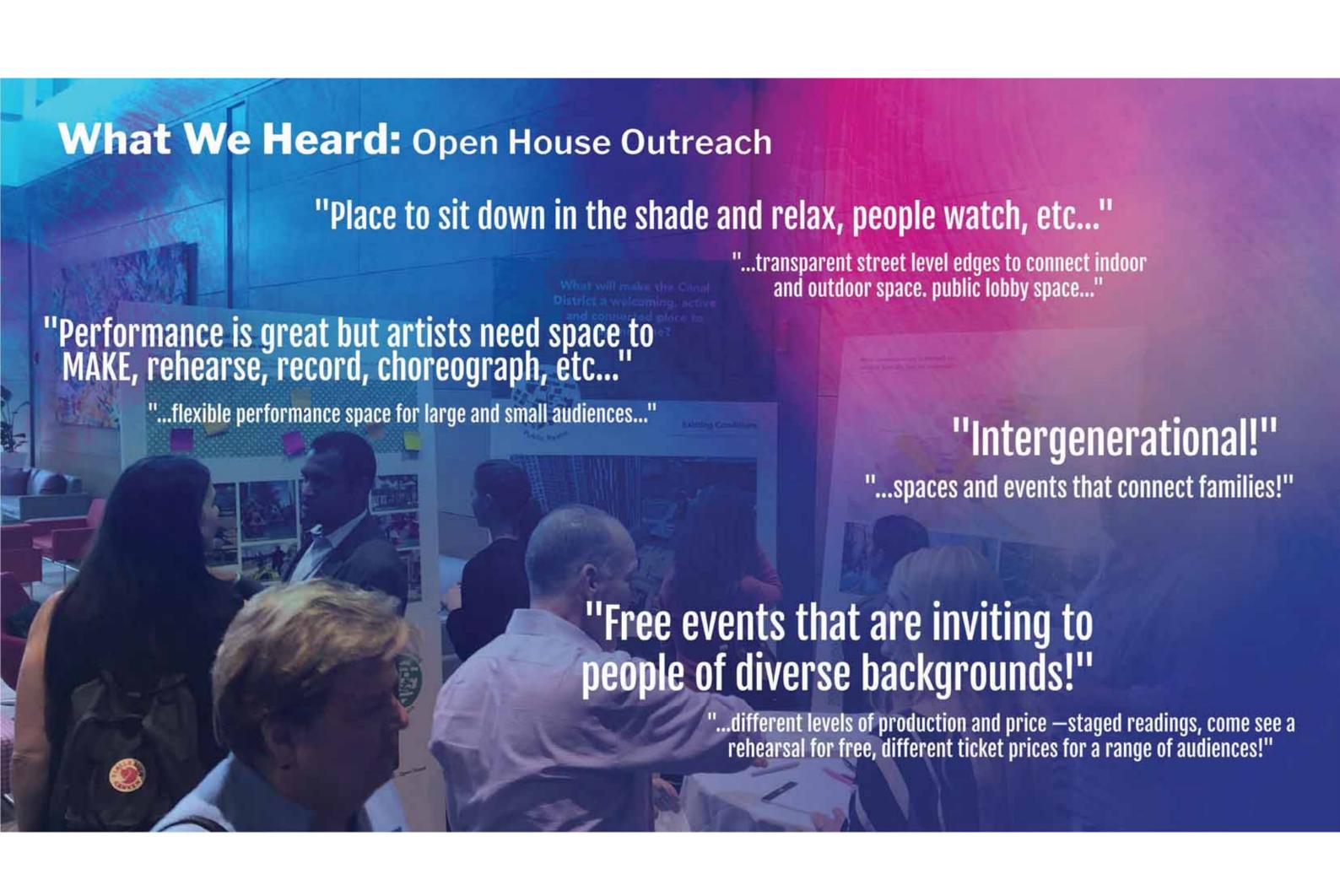






Eversource Gas Transfer Station (GTS)





What We Heard: Program Elements



Rehearsal spaces

Performance space for live theater, music, and chorus

Equal interest in small intimate venues and large performance spaces

Outdoor performances/readings



Production and "making" spaces

Exhibit space for visual art

Classrooms for learning art Indoor spaces to gather without pay



Ground levels of buildings with an indoor/outdoor connection and "green" elements

Activation of the canal

Interactive play
Free places to sit indoor/
outdoor

What We Heard: Operating Principles



Partnerships – with Cambridge schools and community organizations



Operational sustainability – management, rent structure, programming



Tiered pricing – to rehearsals, segments to get experience without full ticket



Intergenerational programming – appealing to people of all ages from young children, teens, young adults, adults and seniors



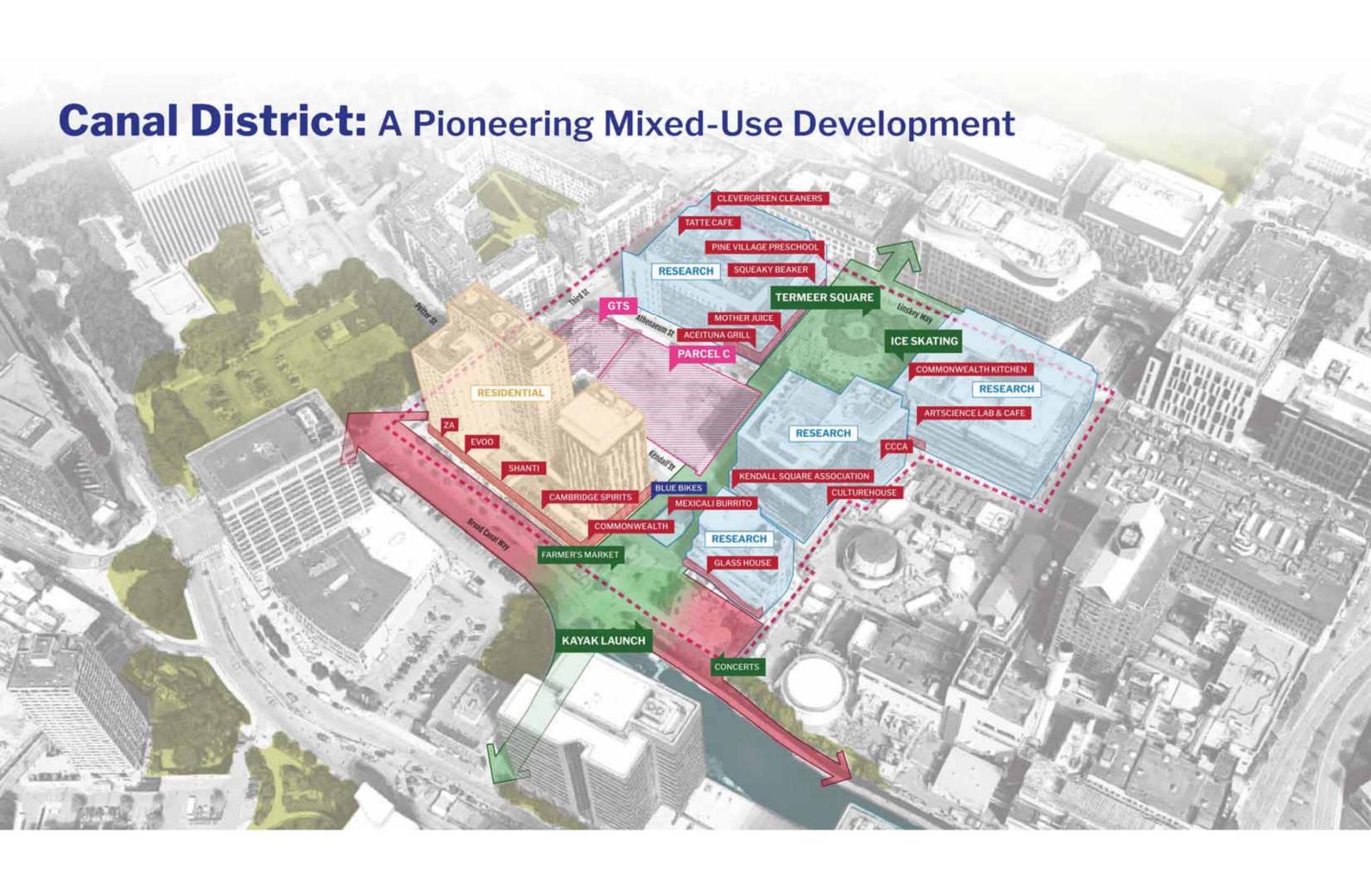
Apprenticeships – for youth tech, lighting, production, etc.

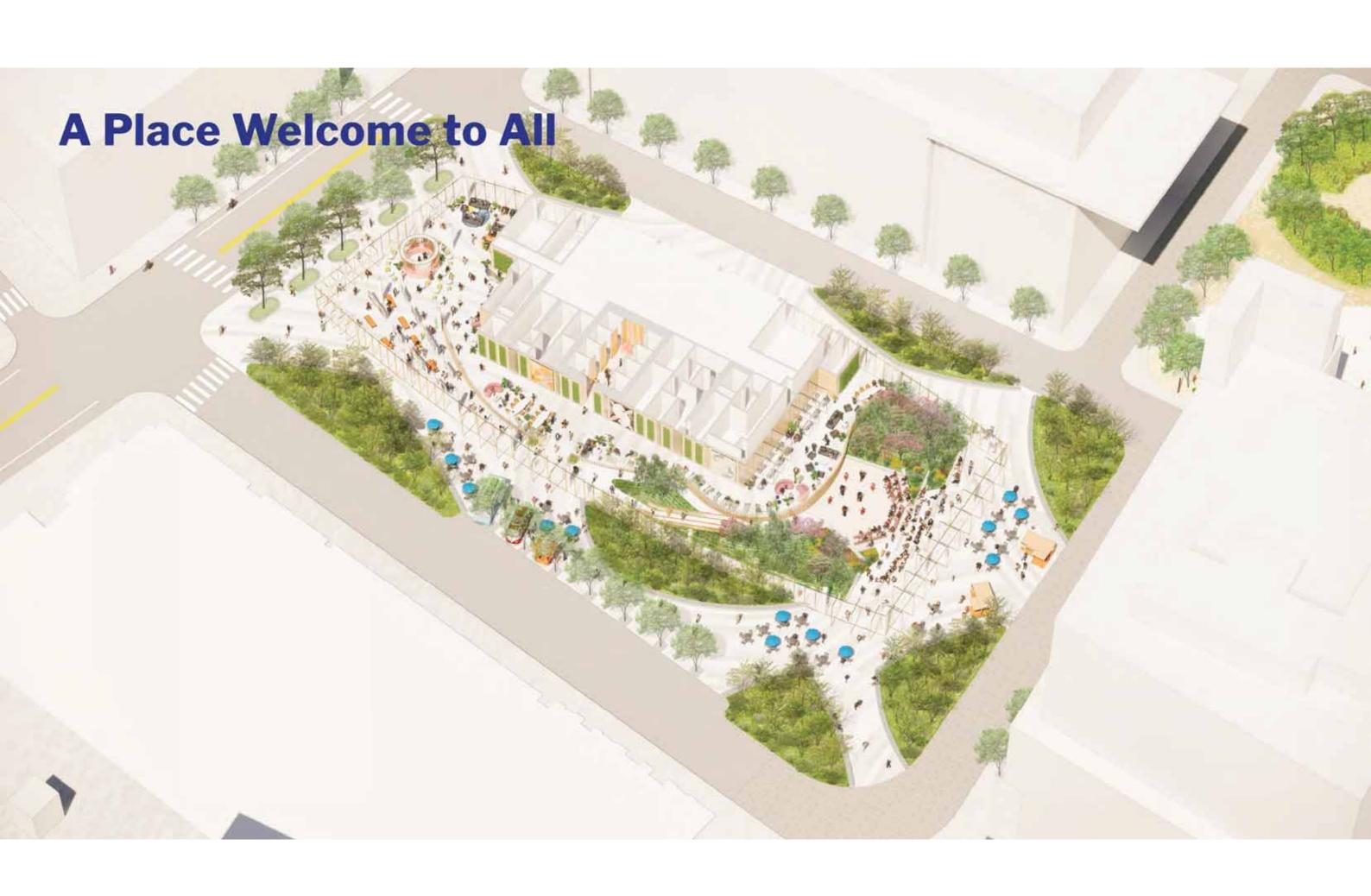


Maximum activation – days, nights, weekends and throughout the seasons.

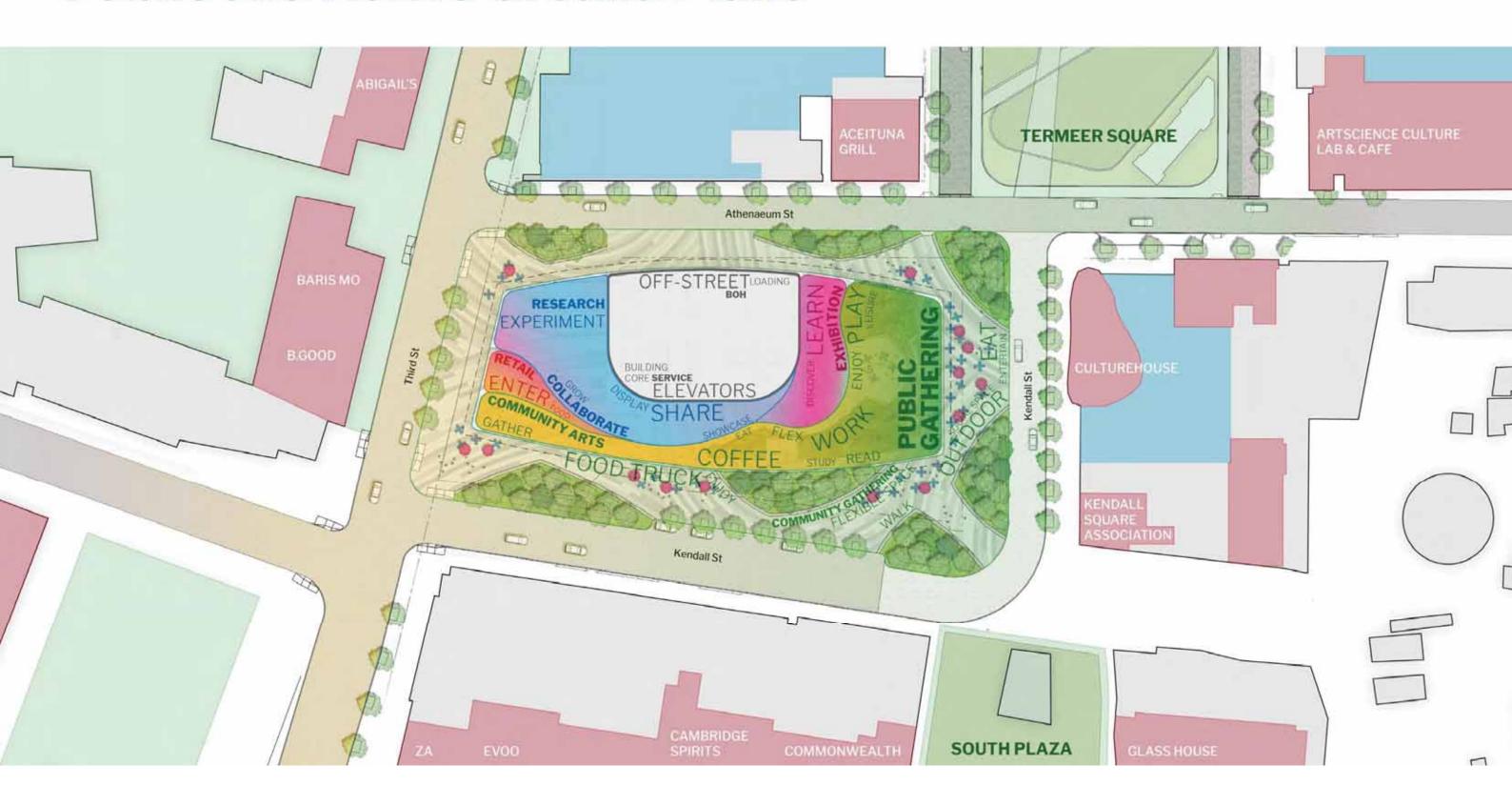


Universally accessible and inviting – through collaborative design and programming

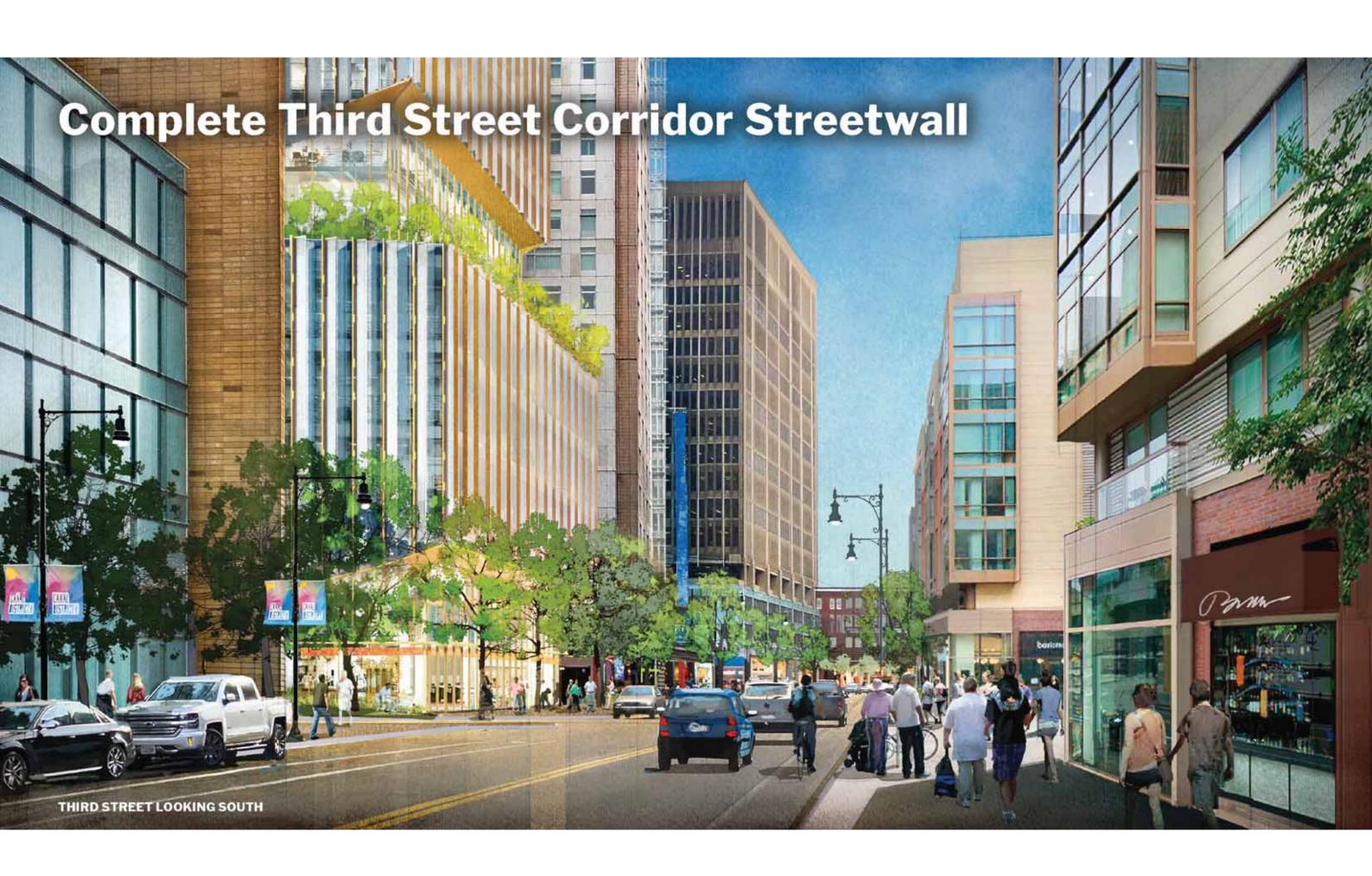


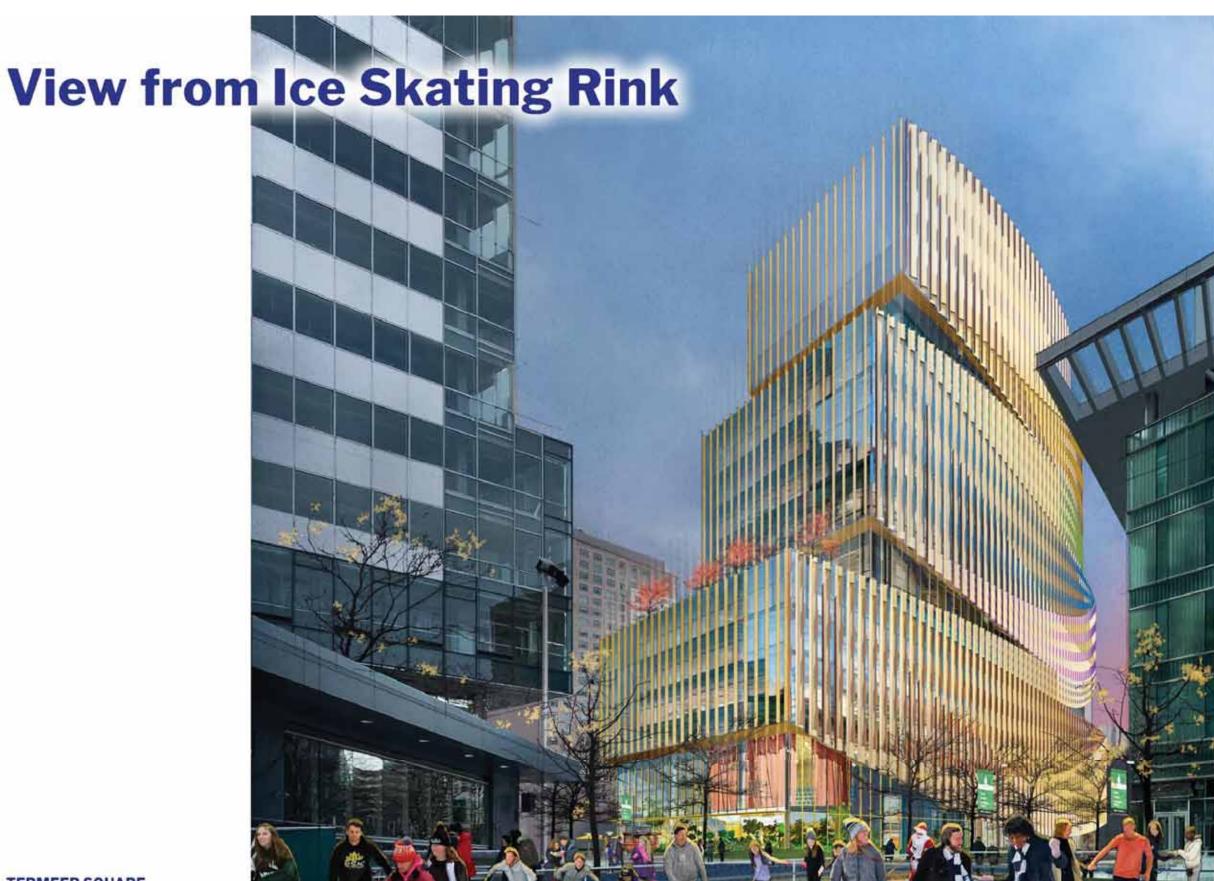


Public and Active Ground Plane



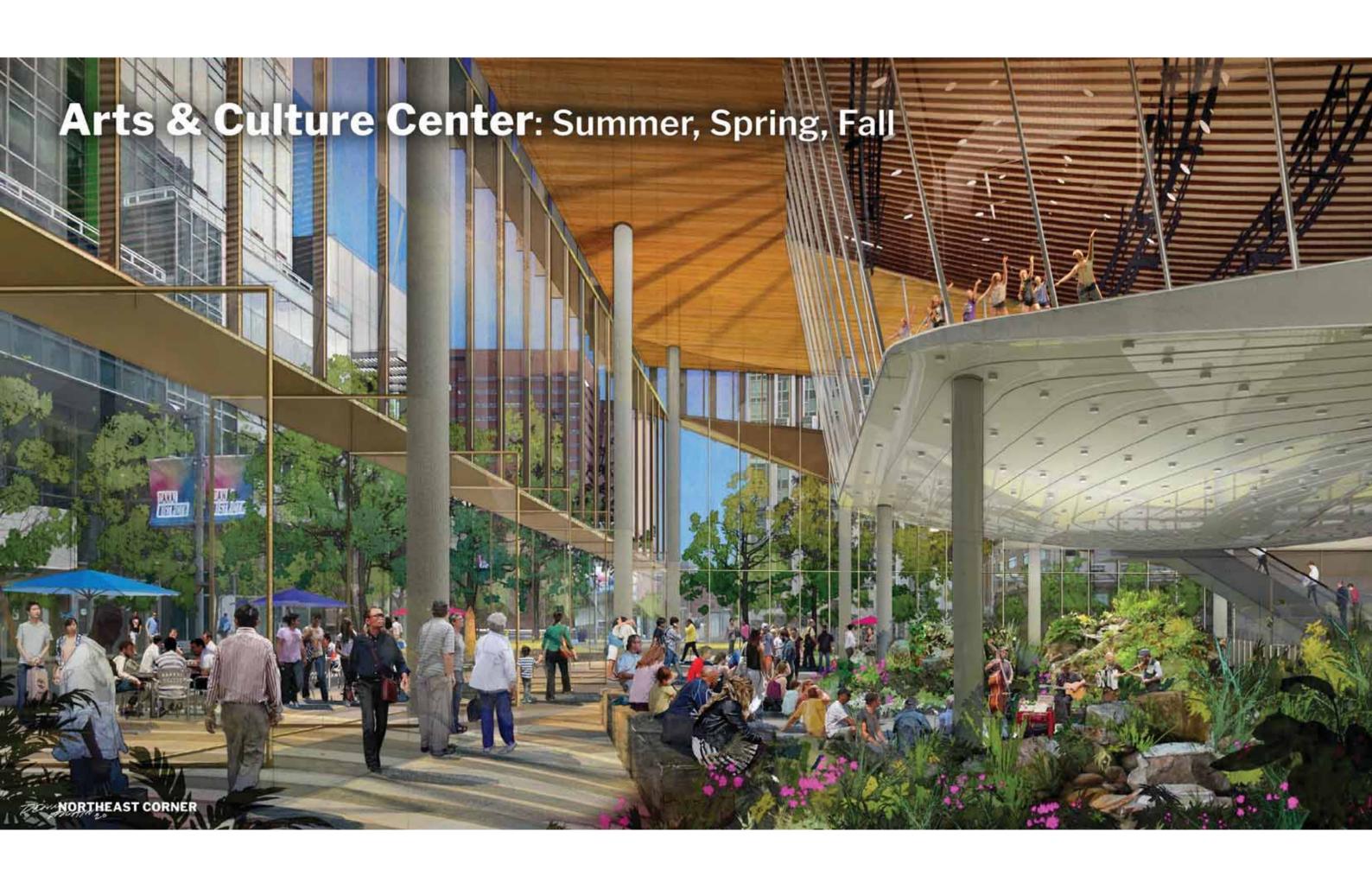








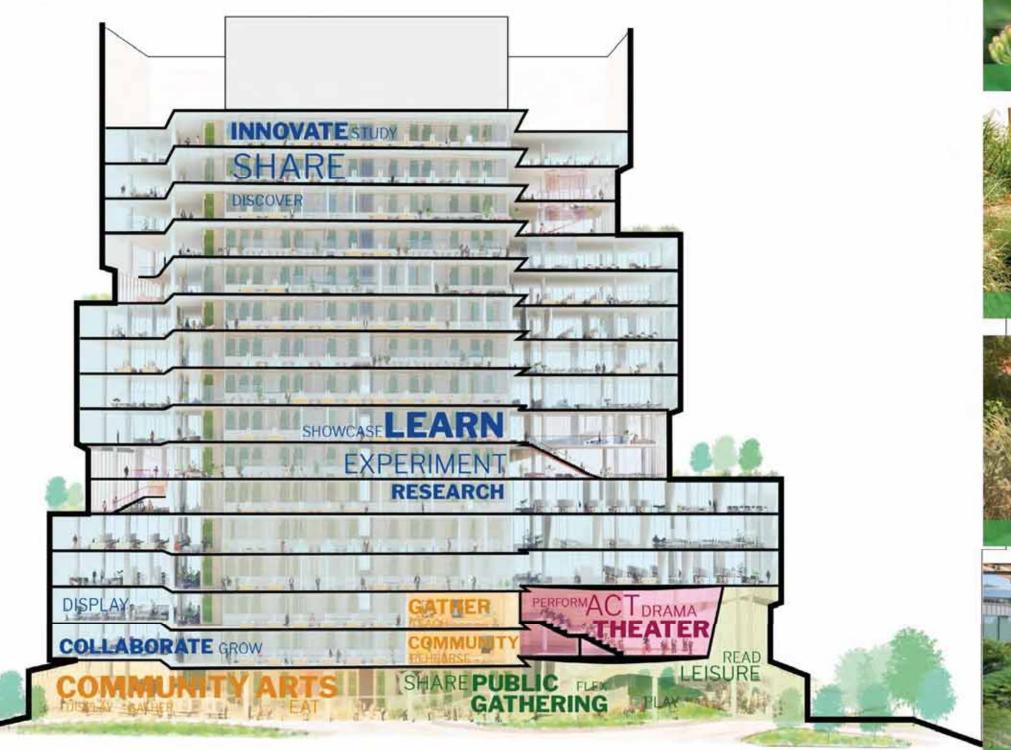








Greenroofs and Terraces: at Multiple Levels



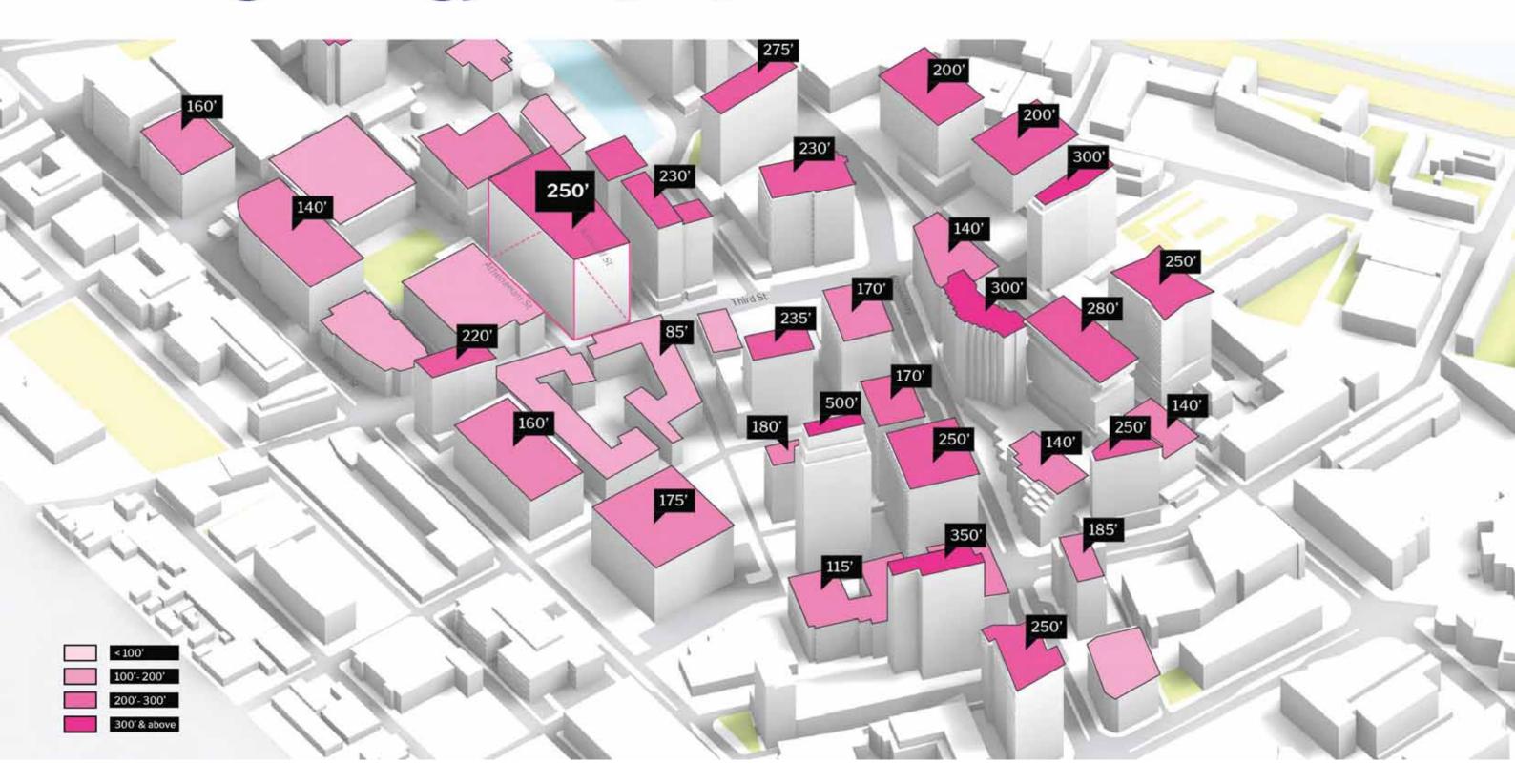




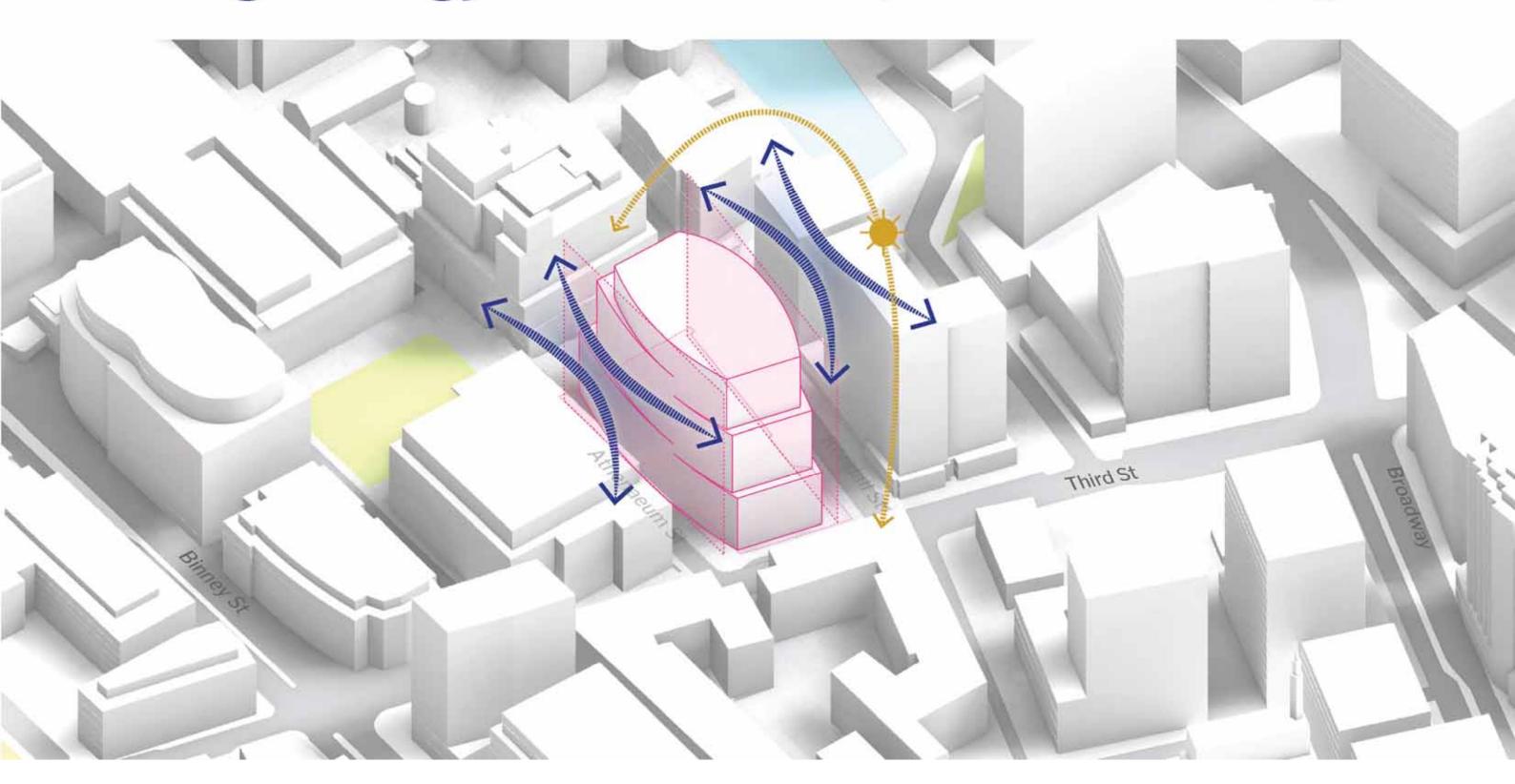




Massing Strategy: Zoning Height Context

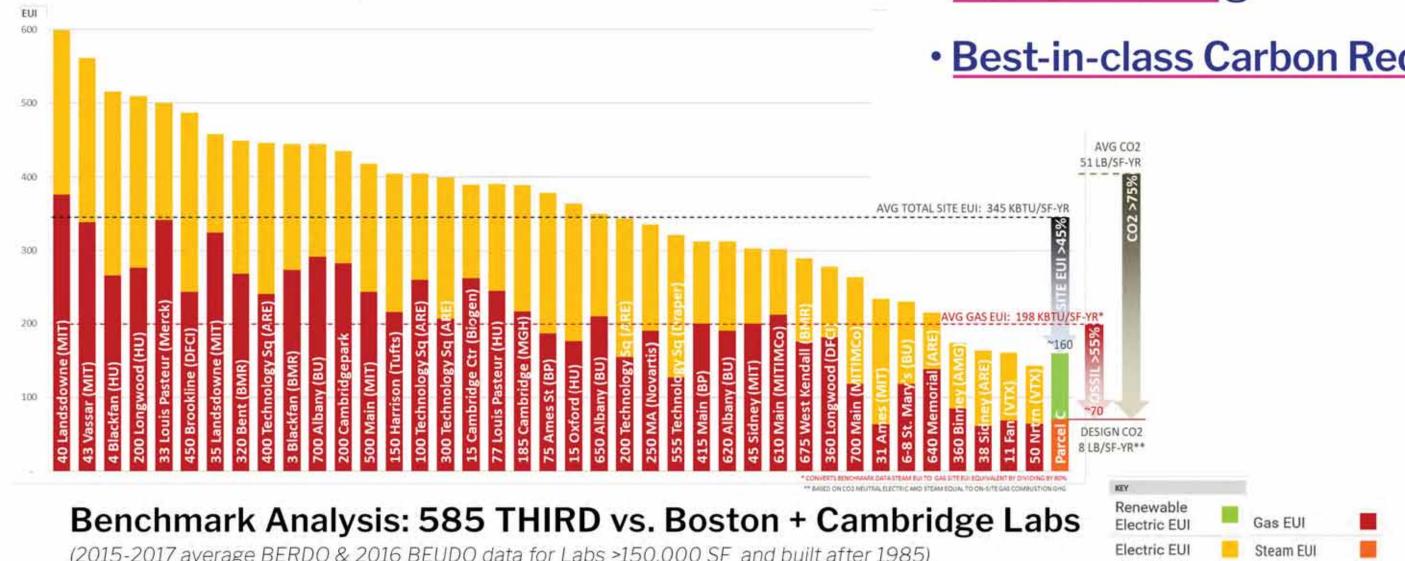


Massing Strategy: Curved Facade to Optimize Views and Sunlight



Sustainability Commitments

- No New Gas Connection
- LEED Gold Minimum
- No New Parking
- Best-in-class Carbon Reduction



(2015-2017 average BERDO & 2016 BEUDO data for Labs >150,000 SF and built after 1985)

Key Transportation Findings

- Traffic projections conform with City of Cambridge long-term planning studies for Kendall Square and original PUD-3 traffic analysis
- No new parking will be constructed in connection with the proposed rezoning petition
- All new parking demands can be accommodated in existing garages

Operational Model



Management Structure

Creation of a non-profit and a partnership with a management group familiar with the needs of the City's arts organizations



Activation & Programming

Our vision is about more than a building or a single theater - we intend to activate the ground floor and the surrounding open spaces



Equitable Use of Facilities

Our model will serve a diverse range of users from emerging artists to established organizations with a particular focus on local artists



Sustainability

Our proposal incorporates careful planning and funding that ensures long-term sustainability. This will allow artists to focus on art and not facilities

Diversity, Equity, and Inclusion



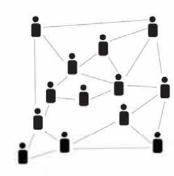
Input och to artis

Outreach to artists of color and all professional levels



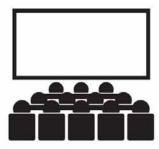
Performers

Encourage performances from underrepresented groups and artists



Staffing

Arts & Culture Center hiring will seek out qualified candidates of diverse backgrounds



Audience

Market to traditionally underserved communities

Zoning Overview

- PUD-CDK memorializes previously approved and constructed density at each built site
- Adds GTS to the overlay district
- Encourages mixed use development containing arts, culture and public space components
- Focuses additional development on Parcel C and GTS Parcel
- Creates incentives for incorporating GTS site with additional height and bulk
- Maximum commercial is 550,000 sf
- Maximum zoning height is 250'

Public Benefits/Draft Letter of Commitment

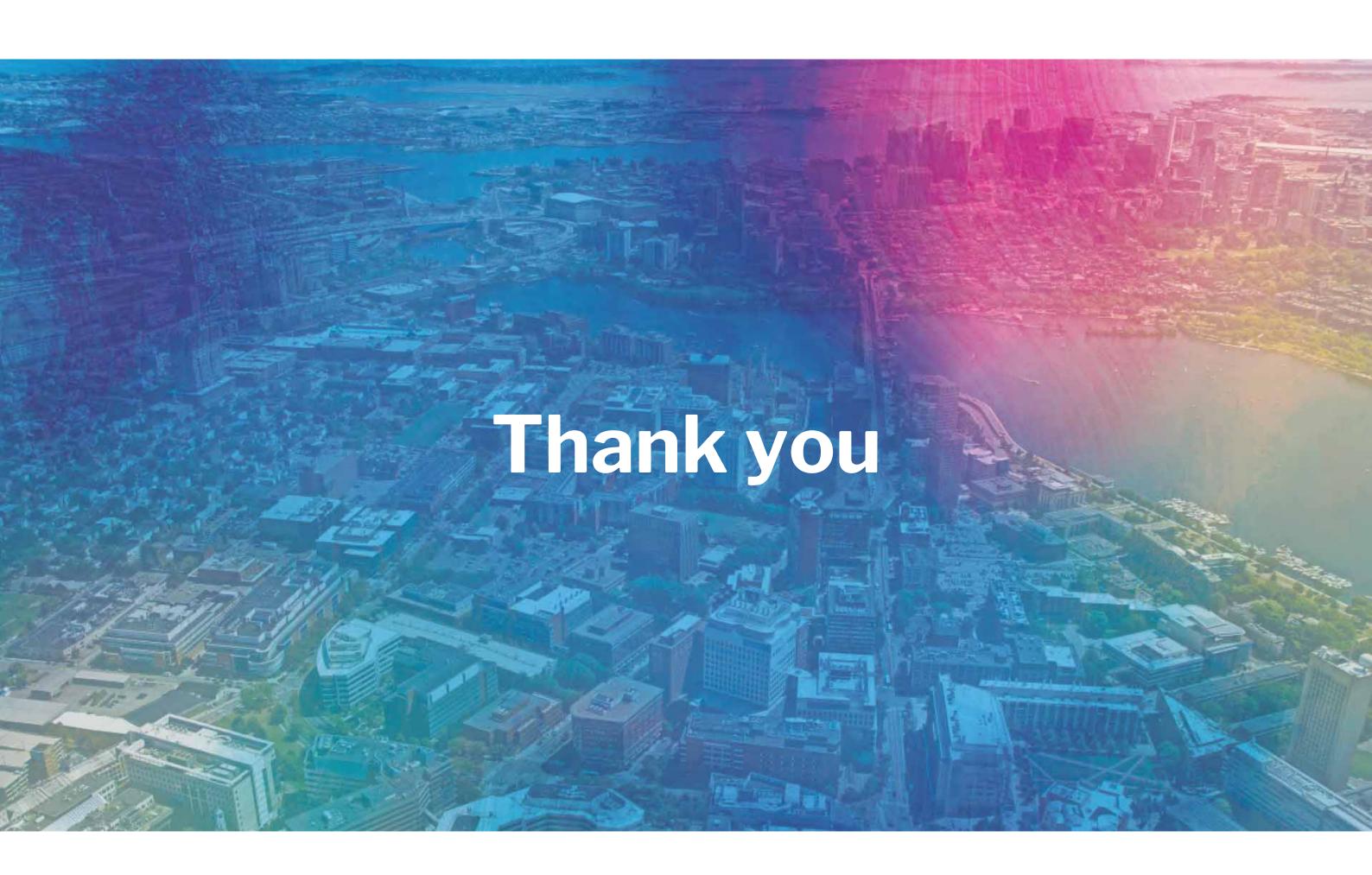
- Commercially reasonable efforts to relocate the GTS Facility
- Minimum 15,000 SF Arts + Culture Component Rehearsal space, studios and meeting spaces available for public use and programming

With GTS, includes:

- 30,000 SF Arts + Culture Component Rehearsal space, studios and meeting spaces available for public use and programming
- Construction and fit out of 250-300 seat theater
- Indoor public spaces including all weather pedestrian connection between Third Street and Kendall (if GTS is relocated)
- Exhibit area for community sourced art
- Second mural installation at the vent shaft along Broad Canal Way
- Establishment of a **Diversity and Inclusion Outreach Program** for the performance and public spaces
- Operational support via the operating entity to encourage a diverse, inclusive and sustainable operating model
- \$500,000 towards Executive Director (salary and benefits) to support initial establishment of operating model

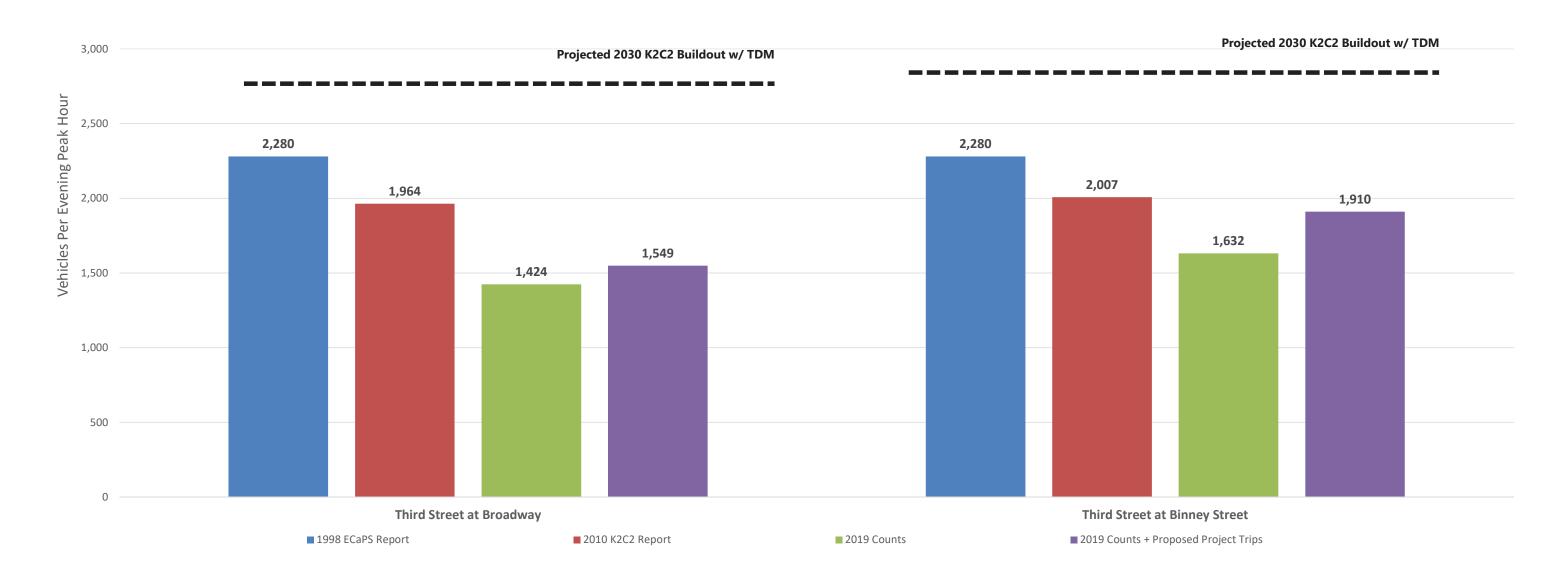
Public Benefits/Draft Letter of Commitment

- Additional landscaped open space in PUD-CDK
- **Enhanced Community Benefits** for 20 years including 200 free tickets for ice skating / kayaking for youth annually, ice skating events for non-profits at no charge, hosting community events on a regular basis.
- Annual winter market with vendor priority to Cambridge and local artisans.
- **No new parking** with the development and **subsidized parking** for events in coordination with local community groups
- Adoption of energy conservation strategies with LEED Gold and energy and water reduction; reduction of carbon emissions including and incorporating high efficiency building systems, improved building envelope and lighting reduction
- Use steam as heating source
- Building height along Third Street will not exceed 85' within 10 feet of property line

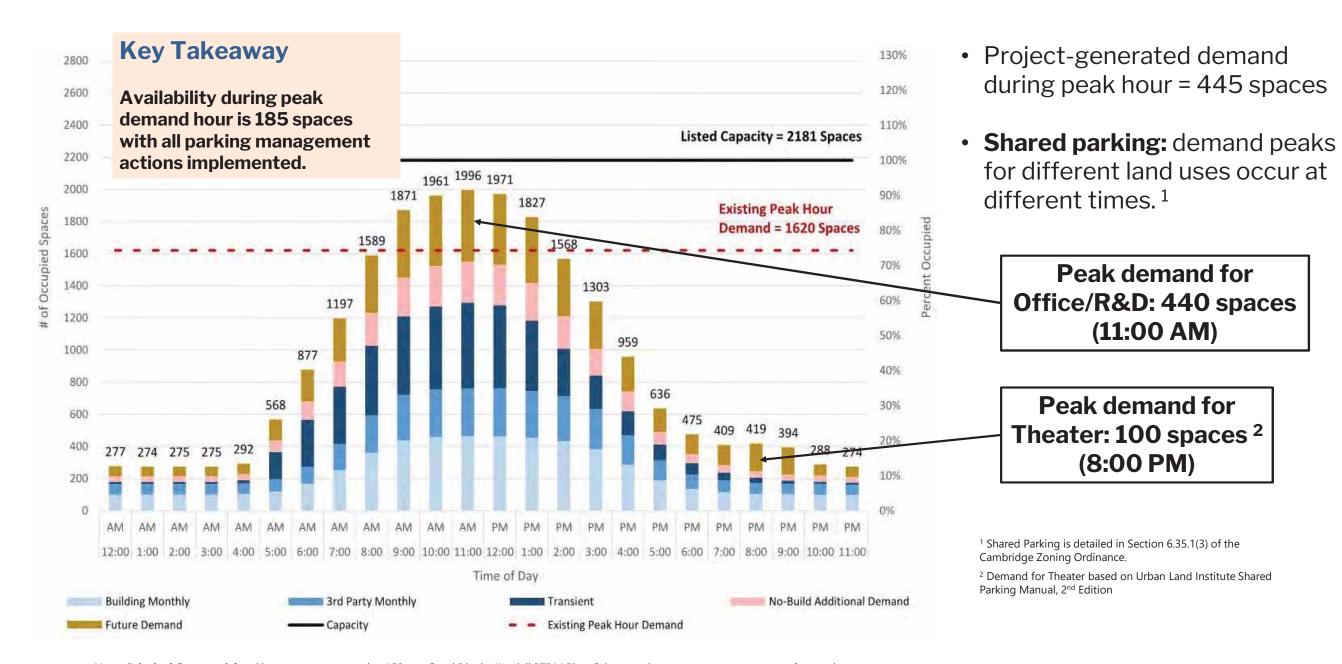


Historic and Projected Traffic Volumes – PM Peak Hour

Third Street at Broadway & Third Street at Binney Street



Future Parking Demand with Key Reductions



Note: Principal Commercial parking spaces are capped at 150, per Canal District Kendall PTDM Plan. Other transient users are accessory transient parkers.