

**City of Cambridge**  
**File No. 11369A**  
**Program Evaluation System for the City of Cambridge**

Sealed proposals will be received at the Office of the Purchasing Agent, City Hall, 795 Massachusetts Avenue, Cambridge Massachusetts 02139 prior to **11:00 a.m. on Thursday, March 14, 2024** for providing the following services to the City of Cambridge:

The City of Cambridge is seeking a vendor to provide a **Program Evaluation System for the City of Cambridge**. The duration of the resulting contract shall be one (1) year with two one-year options to renew at the City's sole discretion.

This RFP may be downloaded from the City's website: [www.cambridgema.gov](http://www.cambridgema.gov), online services, Purchasing Bid List, Regular RFP, **File No. 11369A**. The City reserves the right to reject, in part or in whole, any or all proposals, waive any minor informalities in the proposal process, and accept the proposal deemed to be in the best interest of the City.

**There must be no mention of the applicant's fee in the technical, non-price proposal. Any mention of the fee in the technical, non-price proposal will subject the proposal to rejection.**

Questions from proposers concerning the Request for Proposals must be submitted in writing **by 11:00 a.m. on Thursday, March 6, 2014**, to Elizabeth Unger, by email at: [Purchasing@cambridgema.gov](mailto:Purchasing@cambridgema.gov). Answers to substantive questions posed by proposers will be posted in the form of addenda. Proposers are responsible for checking the City's website regularly for addenda. The City shall not notify proposers individually of addenda.

Proposers must be willing to sign the City's IT Articles of Agreement (contract) and Data Privacy Agreement (DPA) which is attached to this RFP. Do not submit a proposal if your firm is not willing to execute the City's Articles of Agreement (contract).

**Two (2) separate sealed envelopes, one (1) sealed envelope containing an original copy of the non-price technical proposal** marked "Request for Proposal – File No. 11369A Program Evaluation System for the City of Cambridge - Non-Price Proposal" and one **(1) sealed envelope containing the price proposal** marked "Price Proposal File No. 11369A – Program Evaluation System for the City of Cambridge" must be received by Elizabeth Unger, Purchasing Agent, City of Cambridge Purchasing Department, 795 Massachusetts Avenue, Cambridge, Massachusetts 02139 prior to **11:00 a.m. on Thursday, March 14, 2024**. Proposals being hand delivered or sent via courier (other than USPS) may be delivered in person to 5 Bigelow Street, Cambridge, MA during normal business hours. It is the responsibility of the Bidder to ensure delivery of bid submission prior to deadline to the Purchasing Department. Any proposals received after such time will not be accepted, unless the date and time has been changed by addendum. Delivery to any other office or department does not constitute compliance with this paragraph, unless the proposals are received by the Purchasing Agent by the established deadline.

**Confidentiality and Public Records Law**

All proposals or other materials submitted by the vendor in response to this Request for Proposal will be open for inspection by any person in accordance with the Massachusetts Public Records Law.

Elizabeth Unger  
Purchasing Agent

**This request for proposal process and the award of the contract are made in conformity with M.G.L. c. 30B, section 6, unless otherwise stated. See below for General Terms and Conditions that shall become part of any Contract awarded through this Request for Proposal.**

**Terms and Conditions**

The terms and conditions of any contract awarded through this procurement are attached hereto and shall be affirmed by the City and selected proposer.

1. The proposer's bid will remain in effect for a period of 120 days from the deadline for submission of proposals or until it is formally withdrawn, a contract executed, or this RFP is canceled, whichever occurs first.
2. The Purchasing Agent shall cancel the contract if funds are not appropriated and available to support continuation of performance in any fiscal year.
3. A sample contract is attached hereto. The bidder **must** be willing to sign the City's contract. The City will not accept a bidder's terms and conditions. Do not submit a proposal unless willing to execute the attached contract without modification.
4. Rule for Award: The City will award a contract to the proposer submitting the most advantageous proposal taking into consideration the proposal's Quality Requirements, Evaluation Criteria and composite ratings, references, and price.
5. Rates must remain firm or be reduced throughout the life of the contract. A Contract will be awarded within 120 days unless award date is extended by consent of all parties concerned.
6. The City of Cambridge Living Wage Ordinance is applicable. The living wage rate as of March 01, 2024 is \$19.09 per hour (the ordinance is attached).
7. The contract period shall commence on the date of execution of the contract by the City of Cambridge or soon thereafter. The City reserves the right, in its sole discretion, to extend the life of the contract at any time.
8. Payment for services will be based on the following key projects milestones.
  - 1) 25% of implementation fees upon successful setup and demonstration of application process as determined by the City
  - 2) 25% of implementation fees upon successful setup and demonstration of matching process as determined by the City
  - 3) 100% of annual License & maintenance fee upon application process being available for public as determined by the City
  - 4) 50% of implementation fees upon successful run of matching process as determined by the City

TO: Elizabeth Unger, Purchasing Agent      PH: (617)349-4310    FX: (617)349-4008  
795 Massachusetts Avenue  
Cambridge, MA 02139

The undersigned certifies that this proposal is made without collusion with any other person, firm or corporation making any other proposal or who otherwise would make a proposal. The undersigned agrees to furnish the commodity or services in strict accordance with the proposal documents, which consist of this Request for Proposal and all attachments hereto. **The submitted proposal must be without conditions, exceptions or modifications to the proposal document.**

The proposal and all documents submitted with it are public records. This request for proposal process and the award of the contract are made in conformity with M.G.L. c. 30B, unless otherwise stated. See other side of this form for General Terms and Conditions that shall become part of any Contract awarded through this Request for Proposal.

**This bid includes addenda numbered:** \_\_\_\_\_

**SIGNATURE OF PROPOSER:** \_\_\_\_\_

**TITLE OF SIGNATORY:** \_\_\_\_\_

**ADDRESS OF PROPOSER:** \_\_\_\_\_

**TELEPHONE NUMBER:** \_\_\_\_\_ **FAX NUMBER:** \_\_\_\_\_

**EMAIL ADDRESS:** \_\_\_\_\_

Please check one of the following and insert the requested information:

( ) Corporation, incorporated in the State of: \_\_\_\_\_

( ) Partnership. Names of partners: \_\_\_\_\_

( ) Individual: \_\_\_\_\_

<b>LAWS:</b>	<b>GENERAL TERMS AND CONDITIONS</b>  All deliveries shall conform in every respect with all applicable laws of the Federal government, Commonwealth of Massachusetts and City of Cambridge.
<b>EQUAL OPPORTUNITY:</b>	The Vendor in the performance of the contract shall not discriminate on the grounds of race, color, religious creed, national origin or ancestry, age, disability, sexual orientation, marital status, family status, military status, source of income, or sex in employment practices or in the selection or retention of subcontractors, and in the procurement of materials or rental of equipment. The City may cancel, terminate or suspend the contract in whole or in part for any violation of this paragraph
<b>TAXES:</b>	Purchases made by the City are exempt from the payment of Federal excise tax and the payment of Commonwealth of Massachusetts sales tax (except for gasoline) and any such taxes must not be included in the bid prices.
<b>QUANTITIES:</b>	Unless otherwise stated, the quantities set forth herein are ESTIMATES ONLY. The City reserves the right to purchase the commodity(ies) specified in any amount less than the estimated amount.
<b>BID PRICES:</b>	Bid prices shall include transportation and delivery charges fully prepaid to the City of Cambridge destination. Where the unit price and the total price are at variance, the unit price will prevail.
<b>PAYMENT SCHEDULE:</b>	Payment shall be in accordance with milestones specified in the scope of work. The City shall not prepay for goods or services.
<b>DELIVERY AND PACKAGING:</b>	Deliveries must be made in such quantities as called for in the purchase order and in the manufacturer's original packages. All deliveries must be <b>"inside" delivery with no assistance from City personnel. Tailgate deliveries will not be accepted.</b> Rejected material will be returned to the vendor at the vendor's expense.
<b>MODIFICATION OF BIDS:</b>	Prior to bid opening, a bidder may correct, modify or withdraw its bid by making the request in writing prior to the time and date for the bid opening. All corrections and modifications must be delivered to the Purchasing Department in a sealed envelope indicating that it contains a modification or correction of the original bid submitted for the particular commodity and indicating the time and date of the bid opening.
<b>REJECTION OF BIDS:</b>	The City reserves the right to reject any and all bids if it is in best interest of the City to do so.
<b>AWARD OF CONTRACT:</b>	Contract(s) will be awarded within forty-five days of the bid opening unless award date is extended by consent of all parties concerned. The continuation of any contract into the next fiscal year shall be subject to the appropriation and availability of funds.
<b>INDEMNITY:</b>	Unless otherwise provided by law, the Vendor will indemnify and hold harmless the City against any and all liability, loss, damages, costs or expenses for personal injury or damage to real or tangible personal property which the City may sustain, incur or be required to pay, arising out of or in connection with the performance of the Contract by reason of any negligent action/inaction or willful misconduct by the Contractor, its agents, servants or employees
<b>TERMINATION OF CONTRACT:</b>	Except as otherwise provided in the Articles of Agreement, the City may terminate the contract upon seven days' notice.
<b>ASSIGNABILITY:</b>	The Vendor shall not assign, sell, subcontract or otherwise transfer any interest in this contract without the prior written consent of the City.
<b>MATERIAL SAFETY DATA SHEETS:</b>	Pursuant to M.G.L. c. 111F, ss. 8, 9, and 10, any vendor who receives a contract resulting from this invitation agrees to submit a Material Safety Data Sheet for each toxic or hazardous substance or mixture containing such substance when deliveries are made. The vendor agrees to comply with all requirements set forth in the pertinent laws above

**Contractor's Insurance Obligations**

Contractor must provide the City of Cambridge with insurance policies as stated below at the expense of the Contractor. The Insurance Certificate must be written in the name of the City as an Additional Named Insured in order to protect the interest of the City from any liability which might be incurred against it as the result of any operation of the Contractor, its subcontractors or their employees.

The insurance required shall include all major divisions of coverage and shall be on a comprehensive general basis including Premises and Operations (including X-C-U), Owner's and Contractor's Protective, Products and Completed Operations, and Owned, Non-owned, and Hired Motor Vehicles. Such insurance shall be written for not less than any limits of liability required by law or the following limits, whichever are greater.

Certificates must be presented to the City at the time the contract is signed by the contractor. The Contractor and all subcontractors waive subrogation rights against the City of Cambridge for all losses.

EACH POLICY SHALL CONTAIN A 30-DAY NOTICE OF CANCELLATION, CHANGE OR NON-RENEWAL.

NOTICE OF OCCURRENCE is to be given to the City Manager, City of Cambridge, City Hall, 795 Mass. Ave., Cambridge, MA 02139. Carriers must have an A.M. Best rating of A X or better.

- A. Owner's Protective Liability:
  - Each Occurrence \$1,000,000
  - Aggregate \$1,000,000
  
- B. Commercial Liability:
  - General Aggregate \$2,000,000
  - Products Completed Operations Aggregate \$1,000,000
  - Personal Injury and Advertising Limit \$1,000,000
  - Each Occurrence \$1,000,000
  
- C. Automotive-For all owned, non-owned, hired and leased vehicles:
  - Each Occurrence Combined Single Limit of \$1,000,000
  - Bodily injury - each person \$1,000,000
  - each accident \$1,000,000
  - Property damage-each occurrence \$1,000,000
  
- D. Umbrella:
  - Combined single limit \$2,000,000
  - General aggregate \$2,000,000
  
- E. WORKER'S COMPENSATION
  - Coverage A STATUTORY
  - Coverage B Each Accident \$1,000,000
  - Disease-Policy Limit \$1,000,000
  - Disease-Each Employee \$1,000,000

THE CONTRACTOR MAY PURCHASE AND MAINTAIN EXCESS LIABILITY INSURANCE IN THE UMBRELLA FORM IN ORDER TO SATISFY THE LIMITS OF LIABILITY REQUIRED FOR THE INSURANCE TO BE PURCHASED AND MAINTAINED IN ACCORDANCE WITH THE REQUIREMENTS SET FORTH ABOVE (IN ADDITION TO THE UMBRELLA LIMITS REQUIRED). EVIDENCE OF SUCH EXCESS LIABILITY SHALL BE DELIVERED TO OWNER IN THE FORM OF A CERTIFICATE INDICATING THE POLICY NUMBERS AND LIMITS OF LIABILITY OF ALL UNDERLYING INSURANCE.

THE CITY OF CAMBRIDGE MUST BE AN ADDITIONAL NAMED INSURED ON ANY SUCH UMBRELLA POLICY. THE CITY RESERVES THE RIGHT, AT ITS SOLE DISCRETION, TO AMEND THE INSURANCE REQUIREMENTS SET FORTH ABOVE.

## **INSTRUCTIONS TO PROPOSERS**

1. **Two (2) separate sealed envelopes, one (1) sealed envelope containing an original printed copy of the non-price technical proposal marked “Request for Proposal – File No. 11369A- Program Evaluation System for the City of Cambridge - Non-Price Proposal” and one (1) envelope containing the printed price proposal marked “Price Proposal File No. 11369A-Program Evaluation System for the City of Cambridge”** must be received by the Purchasing Agent, City of Cambridge, City Hall prior to **11:00 a.m. on Thursday, March 14, 2024**. Chapter 30B requires that price proposals must be separate from technical proposals. Therefore, please make no reference to price in the non-price technical proposal. Failure to adhere to this requirement will result in disqualification. It is the sole responsibility of the proposer to ensure that the proposal arrives on time at the designated place. It is strongly recommended that proposals are mailed or dropped off to the locked drop box at the Rear Entrance of City Hall or directly to the Purchasing Department in advance of the due date and time. Late proposals will not be accepted. Bids being hand delivered or sent via courier (other than USPS) may be delivered in person to 5 Bigelow Street, Cambridge, MA during normal business hours. It is the responsibility of the Bidder to ensure delivery of bid submission prior to deadline to the Purchasing Department.

2. The signature of the authorized official(s) must be provided on all the proposal forms. All proposals should be double-sided in conformance with the City's recycling policy.

3. The proposal should be organized and presented as directed. Accuracy and completeness are essential. The successful proposal will be incorporated into a contract; therefore, proposers should not make claims that they are not prepared to commit themselves to contractually.

4. The Price Proposal Form must be completed as instructed. No substitute form will be accepted. Pricing must remain firm. The bid submitted must be without conditions or exceptions.

5. Failure to answer any questions, to complete any form or to provide the documentation required will be deemed non-responsive and result in automatic rejection of the proposal unless the City determines that such failure constitutes a minor informality, as defined in Chapter 30B.

6. All interpretations of the RFP and supplemental instructions will be in the form of written addenda to the RFP specifications. Requests for clarification or any questions about information contained in the RFP should be addressed in writing to:

**Elizabeth Unger, Purchasing Agent  
795 Massachusetts Avenue  
Cambridge, MA 02139**

or emailed to: [Purchasing@cambridgema.gov](mailto:Purchasing@cambridgema.gov). No requests or questions will be accepted after **11:00 a.m. on Thursday, March 6, 2024**. An addendum will be issued and posted to the Purchasing website notifying all bidders of the questions and answers.

7. Proposals must be unconditional. However, prior to the proposal opening proposers may correct, modify, or withdraw proposals by written request to Elizabeth Unger, Purchasing Agent, City of Cambridge, Room 303, City Hall, 795 Massachusetts Avenue, Cambridge, MA 02139. A letter will be sufficient for withdrawal of a proposal up the date of the proposal opening. Any correction or modification to a proposal must be submitted in writing and in a sealed envelope labeled **“File No. 11369A – Program Evaluation System for the City of Cambridge - Correction or Withdrawal”**

## **EVALUATIONS OF THE PROPOSALS**

All non-price proposals will be reviewed by the Evaluation Committee in accordance with M.G.L. Chapter 30B. Final selection will be based on evaluation and analysis of the information and materials required under the RFP, including information obtained by direct contact with references. The Evaluation Committee will be composed of staff from the City.

The City reserves the right to use itself as a reference and contact references other than those submitted by the proposer.

Proposals that meet the Quality Requirements will be reviewed for responses to the Comparative Evaluation Criteria. Each member of the Evaluation Committee will assign a rating of Highly Advantageous, Advantageous, or Not Advantageous to each comparative evaluation criterion. Based on these evaluation criteria ratings, a composite rating by the evaluation committee will be determined for each proposal.

After the evaluation of the non-price proposals is complete, the price proposals will be opened by the Purchasing Agent who shall determine the most advantageous proposal. The City will award the contract to only one responsive and responsible proposer submitting the most advantageous proposal taking into consideration the proposals' quality requirements, evaluation criteria and composite ratings, references and price. Before awarding the contract, the City may request additional information from the proposer. The City reserves the right to reject any and all proposals, in whole or in part, if it determines that rejection serves the best interest of the City.

## **PROPOSAL SPECIFICATION AND PREPARATION**

All information in the proposal should be organized and presented as directed below. Accuracy and completeness are essential. The successful proposal will be incorporated into a contract. The proposal should provide a straightforward and concise description of the proposer's commitment and ability to perform the services described in this document. To expedite the evaluation of proposals, it is essential that the proposer strictly adhere to the instructions in this part. A proposal may be deemed to be non-responsive, at the Purchasing Agent's discretion, if the proposer fails to comply with the following instructions.

## **SUMMARY**

The introductory portion of the proposal must include a letter of Transmittal signed by the individual authorized to bind the proposer contractually. The letter must include: the name of the individual(s) who is/are authorized to negotiate and sign a contract on the proposer's behalf; the name, title, address and telephone number of the individual(s) who can supply additional information and a brief description of the overall services proposed. The signature of the authorized official (s) must be provided on all the proposal forms. All proposals should be double sided in conformance with the City's recycling policy. Failure to answer any question, to complete any form, or to provide the documentation required will be deemed non-responsive and result in automatic rejection of the bid unless the City determines that such failure constitutes a minor informality, as defined in Chapter 30B.



### **QUALITY REQUIREMENTS**

A “no” response, any change or alternation to, or a failure to respond to any of the quality requirements will result in a rejection of your proposal. **Proposers must use the form provided in this document.**

### **RESPONSES TO COMPARATIVE EVALUATION CRITERIA**

This portion of the proposal is intended to present a description of the proposer’s qualifications. The proposer should respond briefly to each item listed in the Comparative Evaluation Criteria and include all requested documentation. When preparing this portion of the proposal, the proposer should clearly identify and respond to each comparative evaluation criteria.

### **PRICE PROPOSAL FORM**

The Price Proposal Form must be completed as instructed. No substitute form will be accepted. Pricing must remain firm throughout the contract. **The Price Proposal Forms must be submitted in a separate, sealed envelope to the Purchasing Department.** The proposer must make no reference to pricing in any other part of the proposal. Failure to adhere to this may result in disqualification of the proposal.

#### **Anti-collision and Tax Compliance Certification**

**A signed copy of the form must be submitted with RFP**

#### **Cori Compliance Form**

**A signed copy of the form must be submitted with RFP**

#### **Wage Theft Form**

**A signed copy of the form must be submitted with RFP**

#### **Written Information Security Policy (Wisp) Affirmation**

**A signed copy of the form must be submitted with RFP**

## **SCOPE OF SERVICES**

### **Program Evaluation System (PES)**

#### *Overview*

The purpose of this document is to solicit proposals to provide a Program Evaluation System (PES) for the Cambridge Community Safety Department (CSD), that will digitally collect and store information about the services and interventions provided by the CARE (Community Assistance, Engagement, and Response) Team to the Cambridge community.

For each encounter, the CARE Team will collect and record basic demographic data, service needs identified by community members, referrals made and any follow up plans. Additionally, the CARE team will be providing case management support and will use the PES to keep track of ongoing services provided and connections to local resources.

The purpose of the PES is to provide a comprehensive continuum of care for the community members served by CSD. The system will assist the team in ensuring they are following up on the requests for ongoing services and keeping track of any previous assessments and interventions. Additionally, the system will assist in assessing progress with program goals and program evaluation.

#### *Background*

The Cambridge Community Safety Department's (CSD) mission is to provide additional services to enhance the community's health and well-being. CSD values compassion in prevention and intervention efforts.

The City established the CSD in response to a City Council policy order to develop an unarmed alternative response program, as well as in response to community concerns about supporting Cambridge's most vulnerable residents and enhancing violence prevention efforts.

The CSD's CARE (Community Assistance Response and Engagement) team will respond to 9-1-1 calls for assistance that do not include scene safety concerns. The CARE team provides an alternative response model for non-violent behavioral health crises with specialized field teams who serve as a primary response. These specialized teams employ their training as well as lived experiences to provide immediate and follow up support to individuals in crisis.

#### *Key components of the system*

1. White label system that can be branded as City of Cambridge/CSD.
2. User interface that is user-friendly and intuitive.
3. Fully cloud-based solution with mobile phone, tablet, and computer accessibility
4. Comprehensive data entry and management functionality

5. Seamless bi-directional CAD integration
6. Customizable reporting capabilities
7. Robust and responsive vendor support

## **REQUIRED FEATURES**

### *Detailed components of the system*

#### **GENERAL FUNCTIONALITY**

8. The system shall conform to industry-standard best practices for usability via a user-friendly, browser-based data entry interface.
9. The system supports, at minimum, the capture of the following data elements for each unit logged on during a shift:
  - a. Unit ID
  - b. Vehicle ID number
  - c. Personnel assigned
10. The system shall support, at a minimum, the tracking of the following data elements for each user created in the system:
  - a. User ID number
  - b. User first and last name
  - c. User role
  - d. User licensure (if applicable)
11. The system shall provide tools to permit the end user to enter data in an expeditious and efficient manner, to include:
  - a. An address lookup that will populate location information such as County, State, Country, and Cambridge-specific Neighborhood
  - b. A prior/repeat patient lookup that will populate all patient relevant data from a prior encounter
  - c. Be optimized for touch-screen data entry
  - d. Allow form navigation using touch, mouse, tab key, arrow keys, and enter key
  - e. The system should have a consistent look and feel across the product. Provide a consistent icon appearance for common functions and include user-friendly features such as pull-down menus; point and click operation; scroll bar; scrollable list boxes; and comment/text boxes.
  - f. During data entry, users should have the ability to exit and save a partial record without completion and return to finish entry at a later time.
  - g. The system supports unlimited narrative input and editing capabilities for the original report.
  - h. The system is able to accept entry of supplemental reports.

- i. The system supports unlimited narrative input and editing capabilities for any type of supplemental report.
- j. Drop down lists throughout the application, in all modules, utilize common data and shall not require separate entry for similar fields.
- k. All run data required for completing incident reports is available to an authorized user at any time. The intent of this requirement is to ensure that it is not necessary for a unit to wait until an event is closed before they can complete their report.
- l. The system allows a responder to review the report for errors and warnings before submitting to a supervisor.
- m. The system provides agency-customizable workflows based on report type, event type, distinguishing report elements (such as flags applied), and user role. (e.g. Report submitted -> Supervisor review -> Report returned to responder for correction if necessary -> Report resubmitted -> Supervisor approval)
- n. The system provides a method for an authorized user to re-open a report for changes.
- o. Once a report is completed and approved by the appropriate supervisor, it is locked and non-editable without the intervention of an authorized user with appropriate security designation(s).
- p. During report approval process, updates and edits are tracked.
- q. Reports are available for viewing by multiple users simultaneously and at any point in the report development process. (e.g. responder and supervisor)
- r. Incomplete reports can be completed on any other device that is able to access the system.
- s. The system supports text cut-and-paste between sections of a report.
- t. The system supports text cut-and-paste between sections of different reports.
- u. The system supports text cut-and-paste between modules of the application.
- v. The system allows a user to create a new report based on the data of an existing report. This would copy the applicable data out of one report and into another.
- w. The system supports batch upload of file attachments.
- x. The system will provide the ability to attach multiple supporting documents/files of various types (e.g., Word, Excel, PDF, WMA, JPG, MPG, WAV) to event records, case records, and master name records. Vendor to provide a list of file types supported for attachment by the system.
- y. A photo image can be uploaded to an event report, case report, or master name record from a department-issued mobile device. Vendor to provide information on which mobile devices are supported.
- z. The system allows the entry of notations on every form and field as needed.
- aa. The system supports a dynamic data entry user interface. For example, data entered in field of a form with a certain value will make other fields of that form mandatory entry fields. (e.g., if an incident was flagged as "sexual assault", the system would require that specific mandatory fields be completed by the user).
- bb. The system provides typical edit check capabilities such as: date, time, phone zip auto format, past vs future date checks, to facilitate user entry. Vendor to provide list for review.
- cc. The system will notify the user what edit check items are not met.

- dd. The system allows the generation of year-based report numbers.
- ee. The system has the ability to identify outstanding reports by personnel name and ID.
- ff. The system will allow direct access to any related incident via hyperlink or other direct access method from within the case and/or any related case record.
- gg. The system has the ability for an authorized user to correct previously entered incident data in the data entry screen.
- hh. The system provides for a spell check capability on narrative entries.
- ii. The system provides for a grammar check capability on narrative entries.
- jj. The system provides a method to indicate when an external mandated report was completed. List of external mandated reports includes reports for the Department of Children & Families, Elder Protection Services, and the Disabled Persons Protection Commission.
- kk. The system provides the ability for a custom Release of Information form, which must include the capability for electronic signature using a mobile device, such as a tablet with a stylus. Vendor to provide a list of what types of electronic signature methods are supported.
- ll. The system must support transfer of care protocols, including electronic signature using a mobile device, such as a tablet with a stylus. Vendor to provide a list of what types of electronic signature methods are supported.

### **CRISIS RESPONSE FUNCTIONALITY**

12. The system supports the capture of the following, at a minimum, data elements for each event to which the unit was assigned:
  - a. Event type
  - b. Event priority
  - c. How received. List of options for how received to include: Radio Dispatched, Self Initiated, Direct Request by Cambridge Police Department, Direct Request by Cambridge Fire Department, Direct Request by EMS, and Other
  - d. Time dispatched
  - e. Time acknowledged
  - f. Time enroute
  - g. Time arrived
  - h. Time cleared
  - i. Responding personnel
  - j. Other agencies on-scene at time of dispatch
  - k. Other agencies on-scene at time of arrival
  - l. Other agencies requested by responders
  - m. Initial narrative
  - n. Supplemental narratives (unlimited)
  - o. The system provides at a minimum basic first-aid tracking capabilities. The system must include the ability to enter vital signs at multiple points in time and any interventions performed.

- p. The system provides a method to track usage of agency-defined supplies/equipment (i.e. naloxone). The system must include the ability to specify quantity used or distributed.
- q. The system provides the ability to track any injuries sustained by agency personnel in the course of the event.
- r. The system provides the ability to track refusal of support or services. This refusal of support or services can be tied to a new or existing master name record.

### **FOLLOW-UP (CASE MANAGEMENT) FUNCTIONALITY**

13. The system tracks, at a minimum, the following for each case to which a user or multiple users are assigned:
- a. Assigned to
  - b. Assigned date
  - c. Activity type
  - d. Activity date/time
  - e. Date case begun
  - f. Date case closed
  - g. Status
  - h. Status date
  - i. Master name record
  - j. The system maintains a database of current cases and statuses.
  - k. The system allows an authorized user to assign or reassign users to cases.
  - l. The system will have the ability to integrate case activities with commercial calendar applications (i.e. Microsoft Outlook).
  - m. The system allows an authorized user to assign case activities to various multiple personnel as required.
  - n. The system allows agency personnel to see all cases with activities assigned to them on login.
  - o. The system tracks case status history.
  - p. The system tracks case activity history.
  - q. The system tracks assigned and unassigned cases.
  - r. The system provides case load reports by responder, supervisor, case status and activities.
  - s. The system can enable automatic e-mail notifications to appropriate personnel whenever a case is updated or a report is added to a case.
  - t. The system can enable automatic e-mail notifications to appropriate personnel whenever they are assigned a case.
  - u. The system can enable automatic e-mail notifications to appropriate personnel whenever they are assigned a case activity.
  - v. The system provides a methodology that allows supervisors to review open, unassigned cases to make personnel assignments.
  - w. The system supports the ability to create multiple case management types.
  - x. The system is able to relate multiple events to one case.

## PERSON INFORMATION REQUIREMENTS

14. The system is capable of maintaining a database of person profiles (master name records) that can be cross-referenced, edited, and used to track repeated encounters with Community Members.
15. All activity for a Community Member can be accessed via one master name record.
16. Any activity for a Community Member can be viewed from the master name record (i.e. a previous incident report can be accessed (hyperlink) from the master name record).
17. At a minimum, the system tracks the following data as a part of the master name record:
  - a. First, middle and last names as individual fields
  - b. Legal name vs. preferred name
  - c. Former names, legally changed (i.e. Maiden name)
  - d. Prefix(s)
  - e. Suffix(s)
  - f. Date of Birth
  - g. State of Birth
  - h. City of Residence (Selectable from drop down list of all cities, includes ability to select "Unknown" or "Declined")
  - i. Race & Ethnicity (Select response via check boxes, ability to check multiple boxes)
    - i. American Indian, Alaska Native, or Indigenous
    - ii. Asian or Asian American
    - iii. Black, African American, or African
    - iv. Hispanic/Latina/e/o
    - v. Middle Eastern or North African
    - vi. Native Hawaiian or Pacific Islander
    - vii. White
    - viii. Doesn't know
    - ix. Prefers not to answer
    - x. Data not collected
  - j. Sex/Gender (Select response via check boxes, ability to check multiple boxes)
    - i. Woman (Girl, if child)
    - ii. Man (Boy, if child)
    - iii. Culturally Specific Identity (e.g., Two-Spirit)
    - iv. Transgender
    - v. Non-Binary
    - vi. Questioning
    - vii. Different Identity
    - viii. Doesn't know
    - ix. Prefers not to answer
    - x. Data not collected
  - k. Height
  - l. Weight
  - m. Build
  - n. Hair color
  - o. Hair length

- p. Hair style
  - q. Eye color
  - r. Complexion
  - s. Photo
  - t. Physical health diagnoses (unlimited)
  - u. Behavioral health diagnoses (unlimited)
  - v. Medications (unlimited)
  - w. Scar, Marks and Tattoos (unlimited)
  - x. Emergency contact information (multiple)
  - y. Address information (multiple)
  - z. Contact information (e.g. phone numbers, e-mail addresses) (multiple)
  - aa. Custom agency-defined flags. List of flags to include: domestic violence survivor, previous suicide attempts, prior refusal of support or services, other
  - bb. Narrative (unlimited)
18. At a minimum, the system provides a mechanism to allow an unlimited number of versions of the following information to be tracked for each unique individual in the system:
    - a. Aliases / nicknames, each of which may contain all the above-described identifying information.
    - b. Addresses, current and prior, with user-defined types (e.g. home, work)
    - c. Telephone numbers, current and prior, with user-defined types (e.g. home, work, cell, pager)
    - d. E-mail addresses
  19. Once a master name record is created, an authorized user is able to update any basic data fields and add or modify other information as necessary.
  20. The system provides a process to merge/consolidate duplicate master name records.
  21. The master name record is accessible and integrated with all modules where name information is needed/referenced.
  22. The system will display customized agency-defined flags associated with any names when displaying the master name record.
  23. The system shall display the most current image of a Community Member, if available, within all master name screens.
  24. The system is able to retrieve and display all associated images of the Community Member, if available, within all master name screens.
  25. The system shall provide the capability to track, chronologically, the changes to a Community Member's master name record.
  26. The consolidation/merge process allows searching the master name index by any combination of the following demographic information:
    - a. Middle Name
    - b. Last Name
    - c. Name Suffix
    - d. DOB
    - e. Phone Number
    - f. Address
    - g. Race



- h. Ethnicity
  - i. Sex
27. Any record affected by a master name merge will be updated with the selected master name record.
  28. Merged records will be listed in the chronological order.
  29. The record being merged into the master record must be listed as an alias record.
  30. The system supports inquiry of master name records which can use any and all fields of the master name record.
  31. The system supports inquiry of master name records that will return both first name and commonly associated nicknames (e.g. Jonathan and John, Michael and Mike).
  32. The system supports inquiry of master name records which can use wild card substitution to complete partial name searches.

### **INTEGRATION**

33. The system, at a minimum, supports the capture/transfer from the Cambridge Emergency Communications Department's CAD system of the following data elements for each CAD event. These must be able to be associated with a new event in the system:
  - a. Event number
  - b. Case number
  - c. Event location
  - d. Event type - initial
  - e. Event type - final
  - f. Caller location
  - g. Caller name
  - h. Alternate call back number
  - i. Event priority
  - j. Call Back field (date and time)
  - k. Comments text fields
  - l. Disposition (unlimited)
  - m. Time call received
  - n. Time dispatched
  - o. Time each unit responded
  - p. Time each unit arrived
  - q. Time each unit cleared
34. Vendor to provide CAD Integration specifications for each option of system integration available and also indicate preferred method.

### **METRICS AND REPORTING**

35. The system is able to generate multiple standard reports per module to facilitate statistical analysis.
36. The system is able to create, modify and store agency-defined ad-hoc statistical reports.
37. All entry fields are available for inclusion in reports.

38. The system provides the capability to schedule report generation.
39. The system is capable of creating, displaying, and printing graphs and charts.
40. The system is capable of creating, displaying and printing maps and GIS-data including data from all modules.
41. The system can create reports based on the following:
  - a. User-selected Event Type
  - b. Category of Event (e.g., behavioral health crisis intervention, needle pickup, community outreach)
  - c. Geographical Groupings of Events (e.g., neighborhood)
  - d. Community Member Demographics (e.g., age, race, ethnicity)
  - e. Tools Used (i.e. naloxone, language line)
  - f. Other Agencies Involved
42. The system allows data to be sorted based on any field used to create the report.
43. The system can support the sharing of certain data to external agencies.
44. The system is capable of exporting data to third party applications.
45. An authorized user is capable of generating hard-copy event reports.
46. Analytic data related to personal juvenile information will be restricted to authorized personnel only.
47. The system allows a report to be converted to PDF format.
48. The system provides capability for data to be displayed as GIS spatial data map, e.g., pin-mapping, hot spots.
49. The system allows report data to be exported to a GIS module.
50. The system is able to print a redacted version of a case record for public use.
51. The system allows an authorized user to redact, at a minimum but not limited to, the following items from any printed event report:
  - a. Information for all involved parties
  - b. Juvenile Information
  - c. Case Narratives
  - d. Personnel Information
  - e. Phone Numbers
  - f. Date of Birth
  - g. Any protected data as determined by the agency.
52. The system can produce the following specific reports:
  - a. # individuals served
  - b. #/% individuals served by race and ethnicity
  - c. #/% individuals served by age
  - d. #/% individuals served by primary language spoken
  - e. #/% individuals served by veteran status
  - f. #/% individuals served by zip
  - g. #/% individuals served by gender
  - h. #/% individuals served by citizenship status
  - i. #/% individuals served by housing status (unhoused/housed)
  - j. #/% individuals served by their needs (e.g. substance use, mental health, unmet basic needs, etc.)

- k. #/% of individuals served with certain diagnoses (e.g. alcohol related disorder, bipolar disorder)
- l. #/% transports from scene by resource and location (e.g. to hospital, client's home, walk-in clinic, etc.)
- m. #/% calls diverted from emergency department
- n. #/% of calls where an involuntary hold was avoided
- o. #/% calls by disposition/call outcomes (resolved; resolved onscene; EMS backup; PD backup; no report; redirected to police; referred to police; other agency backup; multiple backup needed; resolved with PD transport; unfounded)
- p. #/% calls resulting in backup from PD, Fire, EMS, other
- q. #/% calls coming in as backup requests FROM PD, Fire, EMS, other
- r. Median time from entry to dispatch (average, median, 90th percentile)
- s. Median time from dispatch to onscene (average, median, 90th percentile)
- t. Median time from onscene to clear (average, median, 90th percentile)
- u. Median time from clear to entry (average, median, 90th percentile)
- v. # calls eligible for alt response but didn't get answered because CARE was unavailable
- w. Type of dispatch - %/# calls dispatched by 911, % self-dispatched, % dispatched via PD or Fire backup request
- x. # incoming calls per familiar caller (readmissions/call-backs)
- y. #/% of the time resource responder connects individual to is not the first choice resource/resource they choose to connect individual to is unavailable (capture in notes why it's unavailable), % of the time resource requested was unavailable; free text box for what the resource requested that wasn't available was
- z. #/% supplies distributed to individuals served by supply type (e.g. snacks, clothing items)
- aa. Types of services requested
- bb. #/% calls resulting in referrals to resources by resource type
- cc. #/% of individuals surveyed that knew to call 9-1-1 for this kind of response
- dd. #/% individuals served by follow-up care
- ee. Length of time it took to connect to longer term services (# meetings/interactions). From date of crisis to follow-up.
- ff. #/% of individuals who have heard of the alternative responder program, by demographic characteristics including race/ethnicity and housing status
- gg. #/% individuals served by program that were satisfied with responder
- hh. #/% of individuals who voluntarily provide their contact information
- ii. # of community events attended
- jj. # community outreach events conducted by CARE
- kk. # community members reached in program outreach and education

## IT SPECIFICATIONS

- 53. The system must be a fully cloud-based solution. Vendor to provide details on any non-cloud components.
- 54. The system is compatible with a Windows environment.

55. The system must stay compatible with current and future web browsers to access system functions and ensuring security of the system and data. Vendor to provide a list of supported web browsers.
56. All System functionality is accessible from mobile devices, with authorization. Vendor to provide list of mobile devices that are supported. Vendor to provide a list of any functionality that is not available to mobile devices.
57. The system supports touch screen functionality. Vendor to provide a list of compatible protocols for touch screens.. Vendor to provide a list of where touch screen functionality is supported within the system.
58. All transactions in the system, whether successful or not, are captured for audit reporting and stored for a minimum of 10 years.
59. Once created, audit report records are not able to be deleted or edited.
60. Audit report records will include date, time, user ID, workstation ID, transaction description and success or failure.
61. User permissions are role-based and configurable to agency-defined requirements.
62. The system supports access controls on both a user level and a device level.
63. Users can only query data they are authorized to view within the system.
64. Please provide with proposal document(s) detailing System Architecture both application and infrastructure stacks.
65. An authorized user is able to expunge names and specific activity related to any individual.
66. An authorized user is able to expunge names and specific activity related to any record.
67. The services and systems provided, including both cloud hosting and data storage, are HIPAA compliant..
68. The services and systems provided, including both cloud hosting and data storage, are CJIS compliant.
69. The services and systems provided, including both cloud hosting and data storage, are compliant with MA state data privacy statutes.
70. Annual SOC 2 type 2 audit is performed and results with be shared with Cambridge.
71. The system allows for upload of reports using both the local network and wireless networks.
72. The system must support single sign-on (SSO). Vendor to provide which SSO protocols are supported.
73. If connectivity is lost, data entered on forms is stored for later recall and upload once connectivity is restored.
74. The system supports the retention of an exact copy of any report as it existed when approved.
75. Vendor must provide timely notification of performance-related system events. Vendor to provide details on processes in place to ensure timely notification.
76. Vendor must use a defined security control framework to define system security capabilities. Vendor to provide details on security control framework utilized.
77. Vendor must provide timely notification of security-related system events. Vendor to provide details on processes in place to promptly detect cyber threats.

## VENDOR SUPPORT

78. All systems provided must be available for use to end users on a 24/7, 365 days per year. basis.
79. Vendor support for all systems must be available 24/7, 365 days per year. Vendor to provide details on support structure and availability, including any restrictions.
80. Vendor must be able to support system remotely. Vendor to indicate any support circumstances that would require on-site intervention.
81. Vendor must provide advanced notice for all scheduled system changes or updates. Vendor must provide notification of at least two weeks when agency IT support is required for the change.
82. The system allows patches and updates to be distributed and deployed to remote and mobile workstations from a single management console.
83. Vendor will provide administrator training(s) for all products.
84. Vendor will provide user training(s) for all products. Vendor must allow for trainings to be recorded for future reference.
85. System will provide the following availability:

Availability %	<u>Downtime per year [note 1]</u>	Downtime per quarter	Downtime per month	Downtime per week	Downtime per day (24 hours)
99.99% ("four nines")	52.60 minutes	13.15 minutes	4.38 minutes	1.01 minutes	8.64 seconds

## **OPTIONAL FEATURES**

The following features are desired, but not required for the PES. The Comparative Criteria should be applied to the system preferences listed below - "C. Available Optional Features".

1. The system has the ability to track information about the training/certifications of personnel, including the following training-related data elements:
  - a. Employee ID Number
  - b. Training Course Title
  - c. Location of Training
  - d. Training Instructor
  - e. In-House or External
  - f. Certification(s) Obtained
  - g. Re-certification Date
  - h. Length of the Course
  - i. Course Completion Date
  - j. The system provides the ability to print a summary report detailing the certifications of each employee.
  - k. The system provides the ability to print a summary report of all training received by an employee during his/her course of employment.
  - l. The system displays and prints the personnel that are currently scheduled for classes.
  - m. The system displays and prints the personnel that have completed the selected training.
  - n. The system alerts supervisors of training deficiencies (i.e. missed trainings, expired certifications).
  - o. An authorized user can manually add previously attended training courses.
  - p. An authorized user can manually add previously attained certifications.
  - q. The system has the ability to attach multiple supporting documents of various types to each course record.

## **INSTRUCTIONS FOR COMPLETION OF THE TECHNICAL (NON-PRICE) PROPOSAL**

The City requires the following information in order to evaluate proposers' abilities to provide the PES and perform all related services. To assist the City in gaining the most thorough understanding of this information, proposers should include flowcharts, sample of reports, screenshots of online displays, data tables and other graphics related to the item under discussion for as many items as possible. If information is responsive to more than one (1) of the items listed below, proposers should include the information in one (1) section and reference that information by location in other section(s).

The technical proposal must include the following:

- A. Response to the scope of services.
- B. List of three (3) full-service clients that are most comparable to Cambridge (as described below)
- C. Organizational plan and employee background information for all staff who will be contributing to the operation of the Proposer's system and will be providing related support services.
- D. System implementation plan, including project plan detailing resources, work effort and duration for both vendor and Cambridge.

Vendors should avoid including generic marketing and promotional materials and focus their proposals on responding to the specific items listed in these instructions.

Detailed instructions for the completion of each of these sections follow:

### **A. Response to the scope of services**

Proposers shall provide a comprehensive and clear written description of each system element, feature, service required by the scope of services that it proposes to provide to the City. These descriptions shall reference the section title and number of the RFP item being responded to. The written description shall include the scope and particular features and benefits of the proposer's provision of these elements, features, services and detailed descriptions of functionality as defined in the scope of services. These descriptions shall demonstrate the proposer's understanding of the CSD's requirements and the proposer's ability to provide and effectively operate the services and systems required by the City.

### **B. Information about the proposer's provision of PES services to three (3) full-service clients that are most comparable (demographics and population size) to Cambridge.**

List three (3) client systems that are most comparable to the systems requirements stated in the City's scope of services and most comparable in terms of Proposers should include project(s) in Massachusetts, if possible. Provide a brief narrative that explains why the City should consider this reference a relevant experience and why it is comparable to City of Cambridge's CSD's requirements.

References will be asked about their experience with the vendor including in the following areas:

- Provision of what is comparable in size, complexity, and features to Cambridge
- Assessment of their respective software/system
- Responsiveness of vendor support services
- Quality of staff
- Knowledge and experience with software/system
- General assessment of quality and effectiveness of the vendor's services

If the information provided by references fails to adequately and substantively demonstrate the vendor's ability to provide the level of performance required by this RFP, this may be grounds for rejection of the vendor's proposal.

Also, provide the following information for each of these Three (3) clients:

- Client Organization Name and Address:
- Duration of Contract:
- Dates of Operation:
- Website:
- Contact Person Name, Title, Phone Number and Email Address:
- System services provided:
- Size of population served:

C. Organizational Plan and employee background information for all staff who will be contributing to the operation of the proposer's system and will be providing related support services.

For all employees who are proposed to support the PES, please provide their names and titles, information about their roles and responsibilities and qualifications including work experience both with the proposer's company and other companies with similar systems and the location at which they work. The purpose of this information is to identify proposer employee backgrounds as they relate to PES experience. Resumes of key personnel must be provided (and other if the proposer desires).

D. Implementation Plan.

A detailed timeline showing deliverables to meet the scope of services included the RFP. The implementation plan should align with the a "Go Live" date no more than 90 days after contract execution by both parties. Please include all stages of development and implementation through full implementation and the first round of applications and matching process.



**QUALITY REQUIREMENTS**

**In order for a proposal to receive further consideration, the proposer must unconditionally circle “Yes” to each of the Quality Requirements below. The City shall reject in its entirety the proposal of any proposer who fails to check “Yes” or who modifies, qualifies or limits its affirmative response in any way.**

**Vendor experience & Quality Requirements**

- 1. The proposer has experience with supporting crisis response and case management services.  

Yes                      No
- 2. Proposer must be in business under current name for a minimum of three years; or if the business was acquired by another firm, was in business under the previous name for at least three years.  

Yes                      No
- 3. Proposer has any experience successfully customizing their software to deliver a program evaluation system based on specific client needs.  

Yes                      No
- 4. Proposer is able to begin set-up and implementation of the system upon successful contractual agreement and ensure sufficient resources are allocated to this project in order to support a “Go Live” date no more than 90 days after contract execution by both parties.  

Yes                      No
- 5. The proposer has and shall provide service support for, at least, the hours of 8:00 AM to 9:00 PM EST Monday through Friday.  

Yes                      No
- 6. The proposer is financially solvent, and can provide statements and proof upon request.  

Yes                      No

This page must be submitted with the technical, non-price proposal.

**REFERENCE SUBMISSION REQUIREMENTS**

1. Proposer shall provide references from three clients comparable to the City of Cambridge for whom they have provided similar services within the past three (3) years. Failure of a reference to follow up with the City on any inquiry will result in the disqualification of that reference. The City reserves the right to use itself as a reference, to contact references other than those provided by the proposer and to otherwise perform its own due diligence in determining the responsibility of the proposer.

Proposers must provide in their technical proposal submission the following information for each of these Three (3) clients:

**REFERENCE 1:**

Client Organization Name: \_\_\_\_\_

Client Organization Address: \_\_\_\_\_

Duration of Contract: \_\_\_\_\_

Dates of Operation: \_\_\_\_\_

Website: \_\_\_\_\_

Contact Person Name: \_\_\_\_\_

Contact Person Title: \_\_\_\_\_

Contact Person Phone Number: \_\_\_\_\_

Contact Person Email Address: \_\_\_\_\_

System services provided: \_\_\_\_\_

Size of population served: \_\_\_\_\_

**REFERENCE 2:**

Client Organization Name: \_\_\_\_\_

Client Organization Address: \_\_\_\_\_

Duration of Contract: \_\_\_\_\_

Dates of Operation: \_\_\_\_\_

Website: \_\_\_\_\_

Contact Person Name: \_\_\_\_\_

Contact Person Title: \_\_\_\_\_

Contact Person Phone Number: \_\_\_\_\_

Contact Person Email Address: \_\_\_\_\_

System services provided: \_\_\_\_\_

Size of population served: \_\_\_\_\_

**REFERENCE 3:**

Client Organization Name: \_\_\_\_\_

Client Organization Address: \_\_\_\_\_

Duration of Contract: \_\_\_\_\_

Dates of Operation: \_\_\_\_\_

Website: \_\_\_\_\_

Contact Person Name: \_\_\_\_\_

Contact Person Title: \_\_\_\_\_

Contact Person Phone Number: \_\_\_\_\_

Contact Person Email Address: \_\_\_\_\_

System services provided: \_\_\_\_\_

Size of population served: \_\_\_\_\_

This page must be submitted with the technical, non-price proposal.

## **COMPARATIVE EVALUATION CRITERIA**

Only proposals determined by the Purchasing Agent to meet all quality requirements and to be legally responsive, shall be evaluated according to the comparative evaluation criteria set forth in this section. An Evaluation Committee designated by the Purchasing Agent shall prepare written evaluations for each proposal. The Evaluation Committee shall assign a rating of “Highly Advantageous,” “Advantageous,” or “Not Advantageous” to each criterion.

### **Vendor Presentation**

Proposers meeting the Quality Requirements will be asked to participate in a one-hour presentation with the Evaluation Team. The City of Cambridge expects the vendor team that will be assigned to this specific contract to be present and participate in the presentation. This includes the project manager and all other relevant staff.

The presentation will demonstrate/confirm that the vendor can perform the required scope of work.

The presentation will take place via Microsoft Teams, and a Teams link will be sent to proposers.

## **A. LENGTH OF EXPERIENCE MEETING SIMILAR TECHNICAL AND OPERATIONAL REQUIREMENTS**

**Highly Advantageous:** The Proposer has a minimum of five (5) years direct experience, which must include the past three (3) years, in implementing a system for crisis response and case management.

**Advantageous:** The proposer has a minimum of three (3) to four (4) years direct experience, which must include the past two (2) years, in implementing a system for crisis response and case management.

**Not Advantageous:** The proposer has less than three (3) years but at least one (1) year direct experience in implementing a system for crisis response and case management.

## **B. COMPLIANCE WITH SCOPE OF SERVICES**

### **1. Ability to comply with RFP requirements, deliver services and operate systems**

**Highly Advantageous:** The proposal indicates that the proposed system meets or exceeds all 278 requirements specified in the Scope of Services without modification and the proposal is fully complete in complying with the format required by the RFP.

**Advantageous:** The proposal indicates that the proposed system meets 200 to 277 of the requirements specified in the Scope of Services, but proposes compensatory elements for those requirements not specifically met, and explains fully how these will result in an equivalent (or greater) level of functionality and the proposal is fully complete in complying with the format required by the RFP.

**Not Advantageous:** The proposal indicates that the proposed system meets fewer than 200 requirements specified in the Scope of Services but explains fully how these omissions will not result in any significant loss of functionality and the proposal is fully complete in complying with the format required by the RFP.

## 2. Project Timeline

**Highly Advantageous:** The proposal indicates that the Vendor will be able to meet proposed deadline and explains both baseline and additional all resources that will be available without cost if necessary for ensuring that project timeframe does not slip.

**Advantageous:** The proposal indicates that the Vendor will be able to meet the proposed timeframe but only provides a baseline level of services and some additional resources that will be available without cost to ensure that the timeframe does not slip.

**Not Advantageous:** The proposal indicates that the Vendor has committed to meeting timeframe, but does not have additional resources to ensure that project timeframe does not slip.

## C. AVAILABLE OPTIONAL FEATURES

**Highly Advantageous:** The proposal indicates that the proposed system meets all requirements specified in the Scope of Services and has all of the features identified in the OPTIONAL FEATURES section above.

**Advantageous:** The proposal indicates that the proposed system meets all requirements specified in the Scope of Services and has between ten (10) to sixteen (16) of the features identified in the OPTIONAL FEATURES section above.

**Not Advantageous:** The proposal indicates that the proposed system meets all requirements specified in the Scope of Services but does not address or have available Fewer than ten (10) of the features identified in the OPTIONAL FEATURES section above.

## D. CREATIVITY, FLEXIBILITY AND ADAPTABILITY OF APPROACH AND SYSTEM DESIGN

**Highly Advantageous:** Proposal reflects new and innovative approaches to delivering PES that the proposer has demonstrated to have implemented elsewhere and that are responsive to the CSD's needs.

**Advantageous:** Proposal reflects new and innovative approaches to delivering PES services that are responsive to the CSD's needs but which the proposer has not demonstrated to have implemented elsewhere.

**Not Advantageous:** Proposal reflects new and innovative approaches to delivering PES services but which are not responsive to the CSD's needs.

## E. PRESENTATION EVALUATION CRITERIA

**Highly Advantageous:** Presentation demonstrates/confirms that the vendor can meet or exceed all system requirements, has experience with crisis response and case management, and reflects adaptable and innovative approaches to delivering a PES.

**Advantageous:** Presentation demonstrates/confirms that the vendor can meet all system requirements, has experience with crisis response and case management, and reflects innovative approaches to delivering a PES.

**Not Advantageous:** Presentation demonstrates/confirms that the vendor can meet all system requirements and reflects adequate approaches to delivering a PES but lacks experience with crisis response and case management.

## **F. REFERENCE EVALUATION CRITERIA**

**Highly Advantageous:** Each of the three (3) references provide positive feedback on all six (6) aspects of the reference check.

**Advantageous:** Each of the three (3) references provide positive feedback on at least four (4) aspects of the reference check.

**Not Advantageous:** Each of the three (3) references provide positive feedback on less than four (4) aspects of the reference check. Additionally, any specific negative response to any of the aspects from any of the references qualifies for Not Advantageous.

**PRICE PROPOSAL**

In a separate sealed envelope clearly marked “Price Proposals,” firms or individuals must provide cost breakdowns per the below worksheet for the contract duration, including any options to renew: the fee must include all costs associated with the delivery of the services contemplated in this RFP. Any contract resulting from this RFP shall be for an initial period of One Year and have Two (2) One-year options to renew at the sole discretion of the awarding authority and subject to the availability of funds. The rates must remain firm for the duration of the contract, including any options to renew or extend in the sole discretion of the City.

Payment for services will be based on the following key projects milestones.

- 1) 25% of implementation fees upon successful setup and demonstration of application process as determined by the City
- 2) 25% of implementation fees upon successful setup and demonstration of matching process as determined by the City
- 3) 100% of annual License & maintenance fee upon application process being available for public as determined by the City
- 4) 50% of implementation fees upon successful run of matching process as determined by the City

**YEAR ONE PRICE PROPOSAL**

A) One Time Implementation and training cost: \$ \_\_\_\_\_

B) Year 1 Licensing cost: \$ \_\_\_\_\_

C) Year 1 Maintenance & Support Costs: \$ \_\_\_\_\_

Total Cost (A + B + C): \$ \_\_\_\_\_

---

**Total cost in words**

---

**Signature of Proposer**

---

**Name and Title (Printed)**

In the event of a discrepancy in the price listed in dollar value and the total price written in words the written word shall prevail.

**YEAR TWO PRICE PROPOSAL (Option year to renew)**

A) Year 2 Licensing cost: \$ \_\_\_\_\_

B) Year 2 Maintenance & Support Costs: \$ \_\_\_\_\_

Total Cost (A + B): \$ \_\_\_\_\_

---

**Total cost in words**

**YEAR THREE PRICE PROPOSAL (Option year to renew)**

A) Year 3 Licensing cost: \$ \_\_\_\_\_

B) Year 3 Maintenance & Support Costs: \$ \_\_\_\_\_

Total Cost (A + B): \$ \_\_\_\_\_

---

**Total cost in words**

---

**Signature of Proposer**

---

**Name and Title (Printed)**

In the event of a discrepancy in the price listed in dollar value and the total price written in words the written word shall prevail.



**CORI COMPLIANCE FORM**

Persons and businesses supplying goods and/or services to the City of Cambridge (“Vendors”), who are required by law to perform CORI checks, are further required by Section 2.112.060 of the Cambridge Municipal Code to employ fair policies, practices and standards relating to the screening and identification of persons with criminal backgrounds through the CORI system. Such Vendors, when entering into contracts with the City of Cambridge, must affirm that their policies, practices and standards regarding CORI information are consistent with the policies, practices and standards employed by the City of Cambridge as set forth in the City of Cambridge CORI Policy (“CORI Policy”) attached hereto.

**CERTIFICATION**

The undersigned certifies under penalties of perjury that the Vendor employs CORI related policies, practices and standards that are consistent with the provisions of the attached CORI Policy. **All Vendors must check one of the three lines below.**

1. \_\_\_\_\_ CORI checks are not performed on any Applicants.
2. \_\_\_\_\_ CORI checks are performed on some or all Applicants. The Vendor, by affixing a signature below, affirms under penalties of perjury that its CORI policies, practices and standards are consistent with the policies, practices and standards set forth in the attached CORI Policy.
3. \_\_\_\_\_ CORI checks are performed on some or all Applicants. The Vendor’s CORI policies, practices and standards are not consistent with the attached CORI Policy. Please explain on a separate sheet of paper.

\_\_\_\_\_  
(Typed or printed name of person signing quotation, bid or Proposal)

\_\_\_\_\_  
Signature

\_\_\_\_\_  
(Name of Business)

**NOTE:**

**The City Manager, in his sole discretion may grant a waiver to any Vendor on a contract by contract basis.**

**Instructions for Completing CORI Compliance Form:**

**A Vendor should not check Line 1 unless it performs NO CORI checks on ANY applicant. A Vendor who checks Line 2 certifies that the Vendor’s CORI policy conforms to the policies, practices and standards set forth in the City’s CORI Policy. A Vendor with a CORI policy that does NOT conform to the City’s CORI Policy must check Line 3 and explain the reasons for its nonconformance in writing. Vendors, who check Line 3, will not be permitted to enter into contracts with the City, absent a waiver by the City Manager.**

**Submit this form with your Proposal.**

**Americans with Disabilities Act (42 U.S.C. 12131)  
Section 504 of the Rehabilitation Act of 1973  
Tax Compliance/Anti-Collusion Statement  
Debarment Statement**

The Americans with Disabilities Act (the "Act") applies to all employers of fifteen or more employees. All vendors that are subject to the Act must comply with its provisions. In further compliance with the Act, all Contractors who enter into contracts with the City are prohibited from discrimination against the City's employees, regardless of the size of the Contractor.

The Act protects against discrimination on the basis of "disability", which is defined as a physical or mental impairment that substantially limits at least one "major life activity"; discrimination against a person having a history or record of such impairment; and discrimination against an individual regarded - even if inaccurately - as having such an impairment. The Act also expressly prohibits discrimination that is based on an individual's relationship or association with a disabled person.

The Contractor shall not discriminate against any qualified employee or job applicant with a disability and will make the activities, programs and services covered by any contract awarded through this procurement readily accessible to and usable by individuals with disabilities. To be qualified for a job, or to avail oneself of the Contractor's services, the individual with the disability must meet the essential eligibility requirements for receipt of the Contractor's services or participation in the Contractor's programs or activities with or without: 1) reasonable modifications to the Contractor's rules, policies and practices; 2) removal of architectural, communication, or transportation barriers; or, 3) provisions of auxiliary aids and services.

By submitting its contract, the Contractor certifies to the City of Cambridge that it understands and will comply with all applicable provisions of the Act, including compliance with applicable provisions of Section 504 of the Rehabilitation Act of 1973, if the Contractor is receiving federal funds.

The undersigned certifies under penalties of perjury that this contract has been made and submitted in good faith and without collusion or fraud with any other person. As used in this certification, the "person" shall mean any natural person, business, partnership, corporation, union, committee, club, or other organization, entity, or group of individuals

As required by M.G.L. c. 62C, §49A, the undersigned certifies under the penalties of perjury that the Contractor has complied with all laws of the commonwealth relating to taxes, reporting of employees and contractors, and withholding and remitting child support.

The undersigned certifies that it is not currently subject to any State or Federal debarment order.

Date: \_\_\_\_\_

\_\_\_\_\_  
(Print Name of person signing bid)

\_\_\_\_\_  
(Signature & Title)

**Submit this form with your Proposal.**

## WAGE THEFT PREVENTION CERTIFICATION

In Executive Order 2016-1, the City of Cambridge established requirements for City contracts in an effort to prevent wage theft. Prospective vendors must provide the following certifications or disclosures with their bids/proposals. Failure to provide the following shall result in rejection of the bid/proposal.

### **Instructions for this form:**

A prospective vendor must check box 1 or box 2, as applicable, as well as boxes 3-5, and must sign this Form, certifying compliance with the requirements set out in this Form. This Form must be included with the bid or proposal, and for multi-year contracts must be completed annually on the contract anniversary and filed with the Purchasing Agent.

The undersigned certifies under the pains and penalties of perjury that the vendor is in compliance with the provisions of Executive Order 2016-1 as currently in effect.

### **All vendors must certify that [check either box 1 or box 2, as applicable]:**

1.  Neither this firm nor any prospective subcontractor has been subject to a federal or state criminal or civil judgment, administrative citation, final administrative determination, order or debarment resulting from a violation of G.L. c. 149, G.L. c. 151, or 29 U.S.C. 201 *et seq.* within three (3) years prior to the date of this bid/proposal submission.

**OR**

2.  This firm, or a prospective subcontractor of this firm, has been subject to a federal or state criminal or civil judgment, administrative citation, final administrative determination, order or debarment resulting from a violation of G.L. c. 149, G.L. c. 151, or 29 U.S.C. 201 *et seq.* within three (3) years prior to the date of this bid/proposal submission and such documentation is included in the bid/proposal submission.

### **In addition, all vendors must certify each of the following:**

3.  Any federal or state criminal or civil judgment, administrative citation, final administrative determination, order or debarment resulting from a violation of G.L. c. 149, G.L. c. 151, or 29 U.S.C. 201 *et seq.* imposed on this firm or on any prospective subcontractor while any bid/proposal to the City is pending and, if awarded a contract, during the term of the contract, will be reported to the Purchasing Agent or other City department within five (5) days of receiving notice.

4.  Vendors awarded a contract that have disclosed a federal or state criminal or civil judgment, administrative citation, final administrative determination, or order resulting from a violation of G.L. c. 149, G.L. c. 151, or 29 U.S.C. 201 *et seq.* within three (3) years prior to the date of this bid/proposal, while the bid/proposal was pending, or during the term of the contract shall, upon request, furnish their monthly certified payrolls for their City contract to the Purchasing Agent for all employees working on such contract and are required to obtain a wage bond or other suitable insurance in an amount equal to the aggregate of one year's gross wages for all employees. Vendors subject to a state or federal debarment for violation of the above laws or prohibited from contracting with the Commonwealth are prohibited from contracting with the City, and upon a finding or order of debarment or prohibition, the City may terminate the contract.

5.  Notice provided by the City, informing employees of the protections of Executive Order 2016-1 and applicable local, state, and federal law will be posted by this firm in conspicuous places.

Attested hereto under the pains and penalties of perjury:

\_\_\_\_\_  
(Typed or printed name of person signing  
quotation, bid or proposal)

\_\_\_\_\_  
**Signature**

\_\_\_\_\_  
(Name of Business)

Pursuant to Executive Order 2016-1, vendors who have been awarded a contract with the City of Cambridge must post the Massachusetts Wage and Hour Laws notice informing employees of the protections of G.L. c. 149, G.L. c. 151, and 21 U.S.C. 201 *et seq.* in conspicuous places. This notice can be found at <http://www.mass.gov/ago/docs/workplace/wage/wagehourposter.pdf>

**This form must be submitted with your Proposal**

**CITY OF CAMBRIDGE**  
**WRITTEN INFORMATION SECURITY POLICY (WISP) AFFIRMATION**

I, \_\_\_\_\_ the undersigned, hereby confirm and acknowledge to the City of Cambridge that I am aware of and understand the City of Cambridge’s Written Information Security Policy (WISP) as outlined in the link below; and shall comply with the requirements of the City of Cambridge’s WISP policy to the extent the policy applies to this contract.

<https://www.cambridgema.gov/-/media/Files/informationtechnologydepartment/WISP.pdf>

Date: \_\_\_\_\_

\_\_\_\_\_  
Signature of bidder/Contractor

\_\_\_\_\_  
Printed Name of bidder/Contractor

\_\_\_\_\_  
Title

**This form must be submitted with your Proposal**

## City of Cambridge CORI Policy

1. Where Criminal Offender Record Information (CORI) checks are part of a general background check for employment or volunteer work, the following practices and procedures will generally be followed.
2. CORI checks will only be conducted as authorized by the Department of Criminal Justice Information Services (DCJIS) and MGL c. 6, §172, and only after a CORI Acknowledgement Form has been completed. All applicants will be notified that a CORI check will be conducted. If requested, the applicant will be provided with a copy of the CORI policy.
3. An informed review of a criminal record requires adequate training. Accordingly, all personnel authorized to review CORI in the decision-making process will be thoroughly familiar with the educational materials made available by the DCJIS.
4. Prior to initiating a CORI check, the City will review the qualifications of the applicant to determine if the applicant is otherwise qualified for the relevant position. The City will not conduct a CORI check on an applicant that is not otherwise qualified for the relevant position.
5. Unless otherwise provided by law, a criminal record will not automatically disqualify an applicant. Rather, determination of suitability based on CORI checks will be made consistent with this policy and any applicable law or regulations.
6. If a criminal record is received from DCJIS, the authorized individual will closely compare the record provided by DCJIS with the information on the CORI request form and any other identifying information provided by the applicant, to ensure the record relates to the applicant.
7. If, in receiving a CORI report, the City receives information it is not authorized to receive (e.g. cases with dispositions such as not guilty or dismissal, in circumstances where the City is only authorized to receive convictions or case-pending information), the City will inform the applicant and provide the applicant with a copy of the report and a copy of DCJIS' *Information Concerning the Process for Correcting a Criminal Record* so that the applicant may pursue correction with the DCJIS.
8. If the City of Cambridge is planning to make an adverse decision based on the results of the CORI check, the applicant will be notified immediately. The applicant shall be provided with a copy of the criminal record and the City's CORI policy, advised of the part(s) of the record that make the individual unsuitable for the position and given an opportunity to dispute the accuracy and relevance of the CORI record.
9. Applicants challenging the accuracy of the criminal record shall be provided a copy of DCJIS *Information Concerning the Process for Correcting a Criminal Record*. If the CORI record provided does not exactly match the identification information provided by the applicant, the City of Cambridge will make a determination based on a comparison of the CORI record and documents provided by the applicant. The City of Cambridge may contact DCJIS and request a detailed search consistent with DCJIS policy.
10. If the City of Cambridge reasonably believes the record belongs to the applicant and is accurate, then the determination of suitability for the position will be made. Unless otherwise provided by law, factors considered in determining suitability may include, but not be limited to the following:
  - (a) Relevance of the crime to the position sought;
  - (b) The nature of the work to be performed;
  - (c) Time since the conviction;
  - (d) Age of the candidate at the time of offense;
  - (e) Seriousness and specific circumstances of the offense;

- (f) The number of offenses;
- (g) Whether the applicant has pending charges;
- (h) Any relevant evidence of rehabilitation or lack thereof;
- (i) Any other relevant information, including information submitted by the candidate or requested by the City.

11. The Personnel Department will assist affected departments, in assessing the suitability of candidates in accordance with paragraph 10 a through i above, to ensure consistency, fairness, and protection of employment opportunities and the public interest.
12. The City of Cambridge will notify the applicant of the decision and the basis of the decision in a timely manner.
13. CORI information shall not be disseminated or shared with any unauthorized employees or other, but shall be maintained in confidence consistent with the obligations of law.

**ORDINANCE NUMBER 1376**

**Final Publication Number 3390. First Publication in the Chronicle on November 5, 2015.**

**City of Cambridge**

**In the Year Two Thousand and Fifteen**

**AN ORDINANCE**

**In amendment to the Ordinance entitled “Municipal Code of the City of Cambridge”**

**Be it ordained by the City Council of the City of Cambridge that the Municipal Code of the City of Cambridge be amended as follows:**

**Chapter 2.121**

**LIVING WAGE ORDINANCE Sections:**

- 2.121.010 Title and Purpose**
- 2.121.020 Definitions**
- 2.121.030 Living Wage**
- 2.121.040 Standard Compensation**
- 2.121.050 Waivers and Exceptions**
- 2.121.060 Notification Requirements**
- 2.121.070 Duties of covered Employers**
- 2.121.080 Community Advisory Board**
- 2.121.090 Enforcement**
- 2.121.100 Severability**
- 2.121.110 Effective Date**

**2.121.010 Title and Purpose.**

This Chapter shall be known as the "Cambridge Living Wage Ordinance". The purpose of this ordinance is to assure that employees of the City of Cambridge and employees of City contractors, subcontractors and beneficiaries of tax abatements, loans, grants, subsidies and other assistance provided by the City earn an hourly wage that is needed to support a family of four.

**2.121.020 Definitions.**

For the purposes of this ordinance, the term:

**(a) "Applicable Department"** means the Personnel Department for employees of the City of Cambridge, the Purchasing Department, with the advice and assistance of the appropriate department which receives the services, for Covered Employers who contract or subcontract with the City of Cambridge, the School Department for employees, contractors and subcontractors of the School Department, and the City Manager's Office for any other Person who is a Beneficiary of assistance other than a contract or subcontract.



**(b) "Assistance"** means:

- (1) any grant, loan, tax incentive, bond financing, subsidy, or other form of assistance valued at least \$10,000 that an employer receives by or through the authority or approval of the City of Cambridge, including, but not limited to, c. 121A tax abatements, industrial development bonds, Community Development Block Grant (CDBG) loans and grants, Enterprise Zone designations awarded after the effective date of this Chapter, and the lease of City owned land or buildings below market value; and
- (2) any service contract, as defined herein, of at least \$10,000 with the City of Cambridge that is made with an employer to provide services pursuant to G.L.C. 30B or other public procurement laws, awarded, renegotiated or renewed after the effective date of this Chapter.
- (3) any service subcontract, as defined herein, of at least \$10,000.

**(c) "Beneficiary"** means:

- (1) any person who is a recipient of Assistance;
- (2) any company or person that is a tenant or sub-tenant, leaseholder or sub-leaseholder of a recipient of Assistance, provided that said company or person employs at least 25 persons and occupies property or uses equipment or property that is improved or developed as a result of Assistance, after the effective date of this Chapter; and

**(d) Covered Employer"** means the City of Cambridge or a Beneficiary of Assistance, but does not include a Covered Building Services Employer.

**(e) "Covered Employee"** means:

- (1) a person employed by the City of Cambridge except for persons in those positions listed in Section 2.121.040(j) of this ordinance; and
- (2) a person, other than a Covered Building Service Employee, employed by a Covered Employer, or a person employed by an independent contractor doing business with a Covered Employer, who would directly expend any of his or her time on the activities funded by the contract or the activities for which the Beneficiary received the Assistance, except for persons in those positions listed in Section 2.121.040(j) of this ordinance.

**(f) "Living Wage"** has the meaning stated in Section 2.121.030.

**(g) "Person"** means one or more of the following or their agents, employees, servants, representatives, and legal representatives: individuals, corporations, partnerships, joint ventures, associations, labor organizations, educational institutions, mutual companies, joint-stock companies, trusts, unincorporated organizations, trustees, trustees in bankruptcy, receivers, fiduciaries, and all other entities recognized at law by the Commonwealth of Massachusetts.

**(h) "Service Contract"** means a contract let to a contractor by the City of Cambridge for the furnishing of services, to or for the City, except contracts where services are incidental to the delivery of products,

equipment or commodities. A contract for the purchase or lease of goods, products, equipment, supplies or other property is not a “service contract” for the purposes of this definition.

**(i) “Service Subcontract”** means a subcontract primarily for the furnishing of services, to or for a recipient of Assistance, except where services are incidental to the delivery of products, equipment or commodities. A contract for the purchase or lease of goods, products, equipment, supplies or other property is not a “service subcontract” for the purposes of this definition.

**(j) “Covered Building Service Employee”** means any person performing building service work for a Covered Building Service Employer, either directly or through a contract or subcontract.

**(k) “Building Services” or “Building Service Work”** means work performed in connection with the cleaning of buildings and security guard services.

**(l) “Covered Building Service Contract”** means a contract or subcontract to provide Building Services to the City of Cambridge or any of its departments or subdivisions.

**(m) “Covered Building Service Contractor” or “Covered Building Service Employer”** means an entity providing Building Services on a Covered Building Service Contract or subcontract with the City or any of its departments or subdivisions.

**(n) “Standard Compensation”** has the meaning stated in Section 2.121.040.

#### **2.121.030 Living Wage.**

**(a) Applicability.** Covered Employers shall pay no less than the Living Wage to their employees.

**(b) Amount of wage.** The Living Wage shall be calculated on an hourly basis and shall be no less than \$10.00, subject to adjustment as provided herein. The Living Wage shall be upwardly adjusted each year no later than March first in proportion to the increase at the immediately preceding December 31 over the year earlier level of the Annual Average Consumer Price Index for All Urban Consumers (CPI -U) Boston-Lawrence-Salem, MA - NH, as published by the Bureau of Labor Statistics, United States Department of Labor applied to \$10.00.

**(c) No reduction in collective bargaining wage rates.** Nothing in this Chapter shall be read to require or authorize any beneficiary to reduce wages set by a collective bargaining agreement.

**(d) Cuts in non-wage benefits prohibited.** No Beneficiary will fund wage increases required by this Chapter, or otherwise respond to the provisions of this Chapter, by reducing the health, insurance, pension, vacation, or other non-wage benefits of any of its employees.

#### **2.121.040 Standard Compensation**

**(a) Applicability.** Covered Building Services Employers shall pay no less than the Standard Compensation to Covered Building Service Employees.

**(b) Standard Compensation** shall include the standard hourly rate of pay for the relevant classification.

**(c) Amount.**

(i) The “Standard Hourly Rate of Pay” for Covered Building Service Employees other than for security guards shall be the greatest of the following:

(1) The Living Wage rate as defined in 2.121.030; or

(2) the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 27H of chapter 149 of the General Laws of Massachusetts;

(ii) The “Standard Hourly Rate of Pay for security guards” shall be the greatest of the following:

(1) The Living Wage rate as defined in 2.121.030; or

(2) the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 3 of chapter 195 of the Massachusetts Acts of 2014; or

(3) the hourly rate paid to workers in the relevant classification under a preceding Building Service Contract.

(iii) The Standard Hourly Rate of Pay for Covered Building Service Employees other than for security guards shall be annually adjusted to be no less than the greatest of the following:

(1) the previous hourly rate of pay increased by the annual percentage difference between the current Boston-Lawrence-Salem, MA - NH Consumer Price Index (CPI) for all items for All Urban Consumers and the same CPI for the same month of the previous year, or

(2) the current prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 27H of chapter 149 of the General Laws of Massachusetts.

(iv) The Standard Hourly Rate of Pay for security guards shall be annually adjusted to be no less than the greatest of the following:

(1) the previous hourly rate of pay increased by the annual percentage difference between the current Boston-Lawrence-Salem, MA - NH Consumer Price Index (CPI) for all items for All Urban Consumers and the same CPI for the same month of the previous year, or

(2) the current prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 3 of chapter 195 of the Massachusetts Acts of 2014.

(v) “Standard Benefits” for Covered Building Service Employees other than for security guards shall be an hourly supplement furnished by a Covered Building Service Employer to a Covered Building Service Employee in one of the following ways: (1) in the form of health and other benefits (not including paid leave) that cost the Covered Building Service Employer the entire required hourly supplemental amount; (2) by providing a portion of the required hourly supplement in the form of health and other benefits (not including paid leave) and the balance in cash; or (3) by providing the entire

supplement in cash. The required hourly supplemental rate shall be equal to the greatest of the following: (1) the monetary value of the health and other benefits (not including paid leave) provided under the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 27H of chapter 149 of the General Laws of Massachusetts; or (2) twenty percent (20%) of the standard hourly rate of pay.

(vii) “Standard Benefits for security guards” shall be an hourly supplement furnished by a Covered Building Service Employer to a Covered Building Service Employee in one of the following ways: (1) in the form of health and other benefits (not including paid leave) that cost the Covered Building Service Employer the entire required hourly supplemental amount; (2) by providing a portion of the required hourly supplement in the form of health and other benefits (not including paid leave) and the balance in cash; or (3) by providing the entire supplement in cash. The required hourly supplemental rate shall be equal to the greatest of the following: the monetary value of the health and other benefits (not including paid leave) provided under the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 3 of chapter 195 of the Massachusetts Acts of 2014; or (2) twenty percent (20%) of the standard hourly rate of pay.

(viii) For the purposes of this section, “benefits” shall not include workers compensation or other legally mandated insurance, nor shall it include the value of any benefit for which the Covered Building Service Employee is eligible, but for which no payment is actually made by a Covered Building Service Employer to the Covered Building Service Employee or to any other party on the Covered Building Service Employee’s behalf, because the Covered Building Service Employee either does not actually utilize or does not elect to receive the benefit for any reason

(ix) Standard benefits for Covered Building Service Employees other than for security guards shall be adjusted annually to be no less that equal to the value of the greatest of the following: (1) the value of the previous standard benefits increased by the annual percentage difference between the current Boston-Lawrence-Salem, MA - NH Consumer Price Index (CPI) for all items for All Urban Consumers and the same CPI for the same month of the previous year, or (2) the current monetary value of the health and other benefits (not including paid leave) provided under the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 27H of chapter 149 of the General Laws of Massachusetts.

(x) Standard benefits for security guards shall be adjusted annually to be no less that equal to the value of the greatest of the following: (1) the value of the previous standard benefits increased by the annual percentage difference between the current Boston-Lawrence-Salem, MA - NH Consumer Price Index (CPI) for all items for All Urban Consumers and the same CPI for the same month of the previous year, or (2) the current monetary value of the health and other benefits (not including paid leave) provided under the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 3 of chapter 195 of the Massachusetts Acts of 2014.

## **2.121.050      Waivers and Exceptions.**

**(a) Waivers.** A Covered Employer may request that the City Manager grant a partial or whole waiver to the requirements of this Chapter. There shall be no waivers or exceptions made with respect to the Standard Compensation for Covered Building Service Employees.

**(b) General Waivers.** Waivers may be granted where application of this Chapter to a particular form of Assistance is found by the City Solicitor to violate a specific state or federal statutory, regulatory or constitutional provision or provisions, and the City Manager approves the waiver on that basis.

**(c) Hardship Waivers for certain not- for-profit employers.** An employer, who has a contract with the City of Cambridge which is not subject to the provisions of G.L. c. 30B, may apply to the City Manager for a specific waiver where payment of the Living Wage by a not-for-profit Covered Employer would cause a substantial hardship to the Covered Employer.

**(d) Chapter 30B contract waivers.** Prior to issuing an invitation for bids for a procurement contract subject to the provisions of G.L. c. 30B, any Applicable Department may apply to the City Manager for a waiver of the application of the Living Wage to the contract where payment of the Living Wage by a Covered Employer would make it inordinately expensive for the City to contract for the services or would result in a significant loss of services, because the contracted work cannot be segregated from the other work of the Covered Employer.

**(e) General Waiver Request Contents.** All General Waiver requests shall include the following:

- (1) The nature of the Assistance to which this Chapter applies;
- (2) The specific or official name of the Assistance and Assistance program, the statutory or regulatory authority for the granting of the Assistance, and a copy of that authority;
- (3) The conflicting statutory, regulatory, or constitutional provision or provisions that makes compliance with this Chapter unlawful, and a copy of each such provision; and
- (4) A factual explication and legal analysis of how compliance with this Chapter would violate the cited provision or provisions, and the legal consequences that would attach if the violation were to occur.

**(f) Hardship Waiver Request Contents.** All Hardship Waiver requests shall include the following:

- (1) The nature of the Assistance to which this Chapter applies;
- (2) A detailed explanation of why payment of the Living Wage would cause a substantial hardship to the Covered Employer; and
- (3) A statement of proposed wages below the Living Wage.

**(g) Chapter 30B Contract Waiver Request Contents.** A Chapter 30B contract waiver request shall include the following:

- (1) The nature of the Assistance to which this Chapter applies;
- (2) A detailed explanation of why the contracted work cannot be segregated from the other work of the bidding Covered Employers thereby making the cost of the contract with the payment of the Living Wage inordinately expensive or would result in a significant loss of services;

**(h) Community Advisory Board review and recommendation regarding waiver requests.** The Community Advisory Board, as described in Section 2.121.070 of this ordinance, shall consider waiver requests along with their supporting documentation and analysis, and may hold a public hearing to consider the views of the public before making a recommendation to the City Manager regarding the waiver request. For a hardship waiver, the Community Advisory Board shall offer an opportunity to be

heard to employees of the Covered Employer. After reviewing the recommendation of the Community Advisory Board, the City Manager may approve and grant or deny all or part of a request. The City Manager may in his or her discretion grant a temporary hardship waiver pending the hearing before the Community Advisory Board. For Chapter 30B contract waivers, the Community Advisory Board shall make its recommendation to the City Manager no more than thirty days after it is notified of the request for a Chapter 30B contract waiver.

**(i) Terms of exceptions.** If an employer is subject to this Chapter as a result of its receipt of more than one kind of Assistance covered by this Chapter, and if the City Manager grants a waiver with respect to one form of Assistance, the City Manager need not find that this Chapter is inapplicable to the employer with respect to another form of Assistance received by the employer.

**(j) Exceptions.** The following positions will be excepted from the requirement of the payment of the Living Wage upon certification in an affidavit in a form approved by the Applicable Department and signed by a principal officer of the Covered Employer that the positions are as follows:

(1) youth hired pursuant to a city, state, or federally funded program which employs youth as defined by city, state, or federal guidelines, during the summer, or as part of a school to work program, or in other related seasonal or part-time program;

(2) work-study or cooperative educational programs;

(3) trainees who are given a stipend or wage as part of a job training program that provides the trainees with additional services, which may include, but are not limited to, room and board, case management, or job readiness services.

(4) persons working in a recognized supported employment program that provides workers with additional services, which may include, but are not limited to, room and board, case management, counseling, or job coaching;

(5) positions where housing is provided by the employer;

(6) employees who are exempt from federal or state minimum wage requirements; and

(7) individuals employed by the City of Cambridge where the employment of such individuals is intended primarily to provide a benefit or subsidy to such individuals, although the City is compensating them for work performed.

## **2.121.060 Notification Requirements.**

All Applicable Departments shall provide in writing an explanation of the requirements of this ordinance in all requests for bids for service contracts and to all persons applying for Assistance as defined by this ordinance. All persons who have signed a service contract with the City of Cambridge or a contract for Assistance shall forward a copy of such requirements to any person submitting a bid for a subcontract on the Assistance contract.

All Covered Building Service Contracts and all solicitations for Building Services issued by the City of Cambridge or any of its departments or subdivisions, shall contain a provision indicating the number of hours or work required and stating the Standard Compensation for the relevant classification that is applicable to the Covered Building Service Employees and shall contain a stipulation that the Covered

building Service employees shall be paid not less than the Standard Compensation for the relevant classifications.

All requests for proposals or other solicitations and all specifications for Building Service Work, shall include specific reference to this chapter, shall state the required number of hours, and shall require prospective building service contractors to submit pricing on a standard worksheet furnished by the City that specifies the components of hourly pricing for the duration of the contract.

## **2.121.070 Duties of Covered Employers.**

### **(a) Notification Requirements.**

Covered employers and Covered Building Service Employers shall provide each Covered employee with a fact sheet about this ordinance and shall post a notice about the ordinance in a conspicuous location visible to all employees. The fact sheet and poster shall be provided to the Covered Employer by the Applicable Department and shall include:

- (1) notice of the Living Wage amount and notice of the Standard Compensation amount;
- (2) a summary of the provisions of this ordinance;
- (3) a description of the enforcement provisions of the ordinance;
- (4) the name, address, and phone number of a person designated by the Applicable Department to whom complaints of noncompliance with this ordinance should be directed.

**(b) Contract for Assistance.** At the time of signing a contract for assistance with the City of Cambridge or with a Beneficiary, or a Covered Building Service Contract, the contract must include the following:

- (1) the name of the program or project under which the contract or subcontract is being awarded;
- (2) a local contact name, address, and phone number for the Beneficiary;
- (3) a written commitment by the Beneficiary to pay all Covered Employees not less than the Living Wage or Standard Wage if applicable, as subject to adjustment under this ordinance and to comply with the provisions of this ordinance;
- (4) a list of Covered Employees and Covered Building Service Employees under the contract with the employees' job titles;
- (5) a list of all subcontracts either awarded or that will be awarded to Beneficiaries with funds from the Assistance. Upon signing any subcontracts, the Covered Employer shall forward a copy of the subcontract to the Applicable Department.

**(c) Maintenance of payroll records.** Each Covered Employer shall maintain payrolls for all Covered Employees and basic records relating thereto and shall preserve them for a period of three years. The records shall contain the name and address of each employee, the job title and classification, the number of hours worked each day, the gross wages, deductions made, actual wages paid, and copies of social security wage and withholding reports, and evidence of payment thereof and such other data as may be required by the Applicable Department from time to time.

**(d) Applicable Department duties.** The Applicable Department shall cause investigations to be made as

may be necessary to determine whether there has been compliance with this Ordinance. The Applicable Department shall report the findings of all such investigations to the Community Advisory Board.

**(e) Covered Employer to cooperate.** The Covered Employer shall submit payroll records on request to the Applicable Department. The Covered Employer shall permit City representatives to observe work being performed upon the work site, to interview employees and to examine the books and records relating to the payrolls being investigated to determine payment of wages.

**(f) City Assistance Reports.** Each Applicable Department shall file a City Assistance Report with the City Manager and the Community Advisory Board by July 31 of each year. The report shall include, for each Assistance package or contract approved during the preceding fiscal year:

- (1) the name of the Applicable Department (awarding agency), the name of the specific program under which the Assistance was awarded, and the origin of funds for Assistance;
- (2) a description of the purpose or project for which the Assistance was awarded;
- (3) the name, address, and phone number of a local contact person for the Covered Employer;
- (4) the total cost to the City of Assistance provided to each Beneficiary, including both face-value of Assistance, as well as revenue not collected as a result of the Assistance.

**(g) Payroll reporting.** Every six (6) months, a Covered Building Service Employer, shall file with the City a complete certified payroll showing the Covered Building Service Employer's payroll records for each Covered Building Service Employee. Upon request, the Covered Building Service Employer shall produce for inspection and copying the payroll records for any or all applicable Covered Building Service Employees for the prior three (3) year period.

**(h) Transitional Employment Period.** The City shall give advance notice to a Covered Building Service Contractor and any collective bargaining representative of the Covered Building Service Contractor that a Covered Building Service Contract will be terminated, and the City shall also provide the name, address, and telephone number of the successor Covered Building Service Contractor or contractors where known. The terminated Covered Building Service Contractor shall, within five (5) days after receipt of such notice, provide to the successor Covered Building Service Contractor, the name, address, date of hire, and employment occupation classification of each employee employed at the site or sites covered by the building service contract at the time of receiving said notice. If a successor Covered Building Service Contractor has not been identified by the City by the end of the five (5) day pay period, the terminated Covered Building Service Contractor shall provide the information to the City, at the same time that the terminated contractor shall provide each affected employee with notice of his/her right to obtain employment with the successor Covered Building Service Contractor.

A successor Covered Building Service Contractor or subcontractor where applicable shall retain for a 90-day transitional employment period all employees who were employed by the terminated Covered Building Service Contractor and its subcontractors at the building(s) covered by the terminated contract. This requirement shall not apply in the event the City chooses to employ building service employees directly.

If at any time the successor Covered Building Service Contractor determines that fewer employees are required to perform the new service contract than had been performing such services under the terminated



contract, the successor Covered Building Service Contractor shall retain the employees by seniority within job classification. Except for such layoffs, during the 90-day transition period, the successor Covered Building Service Contractor shall not discharge without cause an employee. During the 90-day transition period, the successor Covered Building Service Contractor shall maintain a preferential hiring list of those employees not retained from which the successor contractor or its subcontractors shall hire additional employees.

#### **2.121.080 Community Advisory Board.**

**(a) Purpose.** The purpose of the Community Advisory Board shall be to review the effectiveness of this Ordinance at creating and retaining Living Wage jobs, to make recommendations to the City Manager regarding the granting of Waivers to Covered Employers, to review the implementation and enforcement of this ordinance, and to make recommendations from time to time in connection therewith.

**(b) Composition.** The Community Advisory Board shall be composed of nine members and shall include representatives of laborunions, community organizations and the business community. All members will be appointed by the City Manager. Members of the Board shall serve a three-year term. Whenever a vacancy shall occur the City Manager shall appoint a replacement within thirty days of said vacancy.

**(c) Meetings.** The Community Advisory Board shall meet quarterly and in special session as required. All meetings of the Board shall be open to the public and will allow for public testimony on the uses of the City Assistance generally, and on specific instances of Assistance or proposed Assistance as received or sought by individual enterprises.

**(d) Conflict of Interest.** No member of the Community Advisory Board shall participate in any proceeding concerning a Beneficiary, a Covered Employer or a Covered Employee, or applicant for waiver or exemption, if the member or any member of his or her immediate family has a direct or indirect financial interest in the outcome of said proceeding.

#### **2.121.090 Enforcement.**

**(a) Enforcement powers.** In order to enforce this Chapter, the Applicable Department may, with the approval and assistance of the City Solicitor, issue subpoenas, compel the attendance and testimony of witnesses and production of books, papers, records, and documents relating to payroll records necessary for hearing, investigations, and proceedings. In case of failure to comply with a subpoena, the City may apply to a court of appropriate jurisdiction for an order requiring the attendance and testimony of witnesses and the productions of books, papers, records, and documents. Said court, in the case of a refusal to comply with any such subpoena, after notice to the person subpoenaed, and upon finding that the attendance or testimony of such witnesses or the production of such books, papers, records, and documents, as the case may be, is relevant or necessary for such hearings, investigation, or proceedings, may issue an order requiring the attendance or testimony of such witnesses or the production of such documents and any violation of the court's order may be punishable by the court as contempt thereof.

**(b) Complaint procedures.** An employee who believes that he or she is a Covered Employee or an applicant for a position to be filled by a Covered Employee who believes that his or her employer is not complying with requirements of this Chapter applicable to the employer may file a complaint with the Applicable Department or with the Community Advisory Board. Complaints of alleged violations may also

be filed by concerned citizens or by the City Council. Complaints of alleged violations may be made at any time, but in no event more than three years after the last date of alleged violation, and shall be investigated promptly by the Applicable Department. Statements written or oral, made by an employee, shall be treated as confidential and shall not be disclosed to the Covered Employer without the consent of the employee.

**(c) Investigations and hearings.** The Applicable Department shall investigate the complaint, and may, in conjunction with the City Solicitor, and in accordance with the powers herein granted, require the production by the employer of such evidence as required to determine compliance. Prior to ordering any penalty the applicable Department shall give notice to the employer and conduct a hearing. If at any time during these proceedings, the employer voluntarily makes restitution of the wages not paid to the employee making the complaint and to any similarly situated employees, by paying all back wages owed plus interest at the average prior year Massachusetts passbook savings bank rate, or otherwise remedies the violation alleged if the violation involves matters other than wages, then the Applicable Department shall thereafter dismiss the complaint against the employer.

**(d) Remedies.** In the event that the Applicable Department, after notice and hearing, determines that any Covered Employer has failed to pay the Living Wage rate or has otherwise violated the provisions of this Chapter, the Applicable Department may order any or all of the following penalties and relief:

- (1) Fines up to the amount of \$300 for each Covered Employee for each day that the Covered Employer is in violation of this Ordinance, except if the violation was not knowing and willful, then the total fine shall not exceed the amount of back wages plus interest owed;
- (2) Suspension of ongoing contract and subcontract payments;
- (3) Ineligibility for future City Assistance for up to three years beginning when all penalties and restitution have been paid in full. In addition, all Covered Employers having any principal officers who were principal officers of a barred beneficiary shall be ineligible under this section; and
- (4) Any other action deemed appropriate and within the discretion and authority of the city. Remedies in this section shall also apply to the party or parties aiding and abetting in any violation of this chapter.

**(e) Private right of action.** Any Covered Employee, or any person who was formerly employed by a Beneficiary, may bring an action to enforce the provisions of this Chapter to recover back pay and benefits, attorneys fees and costs, by filing suit against a Beneficiary in any court of competent jurisdiction.

**(f) Remedies herein non-exclusive.** No remedy set forth in this Chapter is intended to be exclusive or a prerequisite for asserting a claim for relief to enforce the right granted under this Chapter in a court of law. This Chapter shall not be construed to limit an employee's right to bring a common law cause of action for wrongful termination.

**(g) Retaliation and discrimination barred.** A Covered Employer shall not discharge, reduce the compensation or otherwise retaliate against any employee for making a complaint to the City, otherwise asserting his or her rights under this Chapter, participating in any of its proceedings or using any civil remedies to enforce his or her rights under the Chapter. The City shall investigate allegations of retaliation or discrimination and shall, if found to be true, after notice and a hearing, order appropriate relief as set out in paragraphs (c) and (d) herein.

**2.121.100 Severability.**

In the event any provision of this ordinance shall be held invalid or unenforceable by any court of competent jurisdiction, such holding shall not invalidate or render unenforceable any other provisions hereof.

**2.121.110 Effective Date.**

This law shall be effective sixty (60) after final passage.

In City Council December 21, 2015.  
Passed to be ordained by a yea and nay vote:-  
Yeas 9; Nays 0; Absent 0; Present 0.  
Attest:- Donna P. Lopez, City Clerk.

A true copy;

ATTEST:-

Donna P. Lopez  
City Clerk

The Living Wage Ordinance (2.121) provides, at 1.121.030(b) that the wage shall be upwardly adjusted each year no later than March 1<sup>st</sup> in proportion to the increase in the Annual Average Consumer Price Index for the prior calendar year for All Urban Consumers (CPI-U) in the Boston area, as published by the federal Bureau of Labor Statistics.

For calendar year 1999, the CPI-U increased by 2.5%. Therefore the new living wage, as of March 1, 2000 is \$10.25.

For calendar year 2000, the CPI-U increased by 4.3%. Therefore the new living wage, as of March 1, 2001 is \$ 10.68.

For calendar year 2001, the CPI-U increased by 4.3%. Therefore the new living wage, as of March 1, 2002 is \$11.11.

For calendar year 2002, the CPI-U increased by 2.6%. Therefore the new living wage, as of March 1, 2003 is \$11.37.

The City Council has voted to amend the section of the Living Wage Ordinance (1.121.030 (b) that provides the method for calculating cost of living increases each year. As a result of this change, the living wage as of March 30, 2003 is \$11.44.

For calendar year 2003, the CPI-U increased by 3.76%. Therefore the new living wage, as of March 1, 2004 is \$11.87.

For calendar year 2004, the CPI-U increased by 2.7%. Therefore the new living wage, as of March 1, 2005 is \$12.19.

For calendar year 2005, the CPI-U increased by 3.3%. Therefore the new living wage, as of March 1, 2006 is \$12.59.

For calendar year 2006 the CPI-U increased by 3.1 %. Therefore the new living wage, as of March 1, 2007 is \$12.98.

For calendar year 2007 the CPI-U increased by 1.9 %. Therefore the new living wage, as of March 1, 2008 is \$13.23.

For calendar year 2008 the CPI-U increased by 3.5 %. Therefore the new living wage, as of March 1, 2009 is \$13.69.

For calendar year 2009 the CPI-U decreased by .67 %. Therefore the new living wage, as of March 1, 2010 will remain at \$13.69.

For calendar year 2010 the CPI-U increased by 1.57%. Therefore the new living wage, as of March 1, 2011 is \$13.90.

For calendar year 2011 the CPI-U increased by 2.71%. Therefore the new living wage, as of March 1, 2012 is \$14.28.

For calendar year 2012 the CPI-U increased by 1.58%. Therefore the new living wage, as of March 1, 2013 is \$14.51.

For calendar year 2013 the CPI-U increased by 1.37%. Therefore the new living wage, as of March 1, 2014 is \$14.71.

For calendar year 2014 the CPI-U increased by 1.61%. Therefore the new living wage, as of March 1, 2015 is \$14.95.

For calendar year 2015 the CPI-U increased by .06%. Therefore the living wage, as of March 1, 2016 is \$15.04.

For calendar year 2016 the CPI-U increased by 1.47%. Therefore the new living wage, as of March 1, 2017 is \$15.26.

For calendar year 2017 the CPI-U increased by 2.51%. Therefore the new living wage, as of March 1, 2018 is \$15.64.

For calendar year 2018 the CPI-U increased by 3.29%. Therefore the new living wage, as of March 1, 2019 is \$16.15.

For calendar year 2019 the CPI-U increased by 1.91%. Therefore the new living wage, as of March 1, 2020 is \$16.46.

For calendar year 2020 the CPI-U increased by 1.13%. Therefore the new living wage, as of March 1, 2021 is \$16.65.

For calendar year 2021 the CPI-U increased by 3.26%. Therefore the new living wage, as of March 1, 2022 is \$17.19.

For calendar year 2022 the CPI-U increased by 7.10%. Therefore, the new living wage as of March 1, 2023 is \$18.41.

For calendar year 2023 the CPI-U increased by 3.71%. Therefore, the new living wage as of March 1, 2024 is \$19.09.

**ORDINANCE #2022-15 - FINAL PUBLICATION**

CITY OF CAMBRIDGE

In the Year Two Thousand and Twenty-Two

AN ORDINANCE

In amendment to the Ordinance  
entitled "Cambridge Municipal Code."

Be it ordained by the City Council of the City of Cambridge that the Municipal Code of the City of Cambridge, Chapter 2.112.080, entitled "Truck Safety Ordinance" be amended by substitution to read as follows:

**2.112.080 Truck Safety Ordinance.**

**2.112.081 Short title.**

Sections 2.112.081 to 2.112.089 may be cited as the "Truck Safety Ordinance" of the City of Cambridge.

( Ord. No. 2020-20,11-2-2020)

**2.112.082 Declaration of findings and policy-Scope.**

The City Council hereby finds that the provisions of these sections are intended to promote the public purpose of effectively protecting Vulnerable Road Users, as defined in Section 2.112.083 below, against the risks associated with sharing the road with Large Vehicles, as defined in Section 2.112.083 below. These sections seek to minimize the potential for injury to Vulnerable Road Users, specifically relating to falling under the sides of or being caught under the wheels of Large Vehicles.

( Ord. No. 2020-20, 11-2-2020)

**2.112.083 Definitions.**

The following words shall for the purposes of these sections, unless the context clearly requires otherwise, have the following meanings:

- A. "City" shall mean the City of Cambridge.
- B. "City Solicitor" shall mean the city solicitor for the City of Cambridge.
- C. "City Vendor" shall mean any individual, firm, business, consultant, contractor, or supplier of goods and/or services to the City of Cambridge, or any subcontractors, employees or agents thereof.
- D. "Contract" shall mean any contract executed between the City and a City Vendor for \$10,000 or more for goods, services, design or construction.
- E. "Centralized Purchase" shall mean a statewide contract to purchase through the Commonwealth of Massachusetts, a Commonwealth of Massachusetts department supply or service contract, a collective purchase, a purchase through a General Services Administration procured supply schedule, or a cooperative purchase.
- F. "DPW Commissioner" shall mean the Commissioner of the Department of Public Works or his or her designee.
- G. "Large Vehicle" shall mean any Class 3 or above motor vehicle, trailer, semi-trailer or semi-trailer unit, with a gross vehicle weight rating (GVWR) exceeding 10,000 pounds and are able to travel at speeds more than 15 miles per hour, when travelling within the City of Cambridge to supply the goods, services, design or construction that are the subject of a contract with the City.
- H. "Purchasing Agent" shall mean the purchasing agent for the City of Cambridge.
- I. "Third-Party Freight Brokerage Contractor" shall mean a brokerage contractor that is used by City Vendors to supply Large Vehicles to City Vendors to transport goods and services to the City of Cambridge.
- J. "TPT Director" shall mean the Director of the Traffic, Parking & Transportation Department or his or her designee.
- K. "Vulnerable Road User" shall mean (a) a pedestrian, including but not limited to those persons actually engaged in work upon a way, or in work upon utility facilities along a way, or engaged in the provision of emergency services within the way, or (b) a person operating a bicycle, handcycle, tricycle, skateboard, roller skates, in-line skates, moped, other non-motorized or electric personal mobility or recreational device other than an automobile or motorcycle, wheelchair, personal assistive mobility device, horse-drawn carriage, motorized bicycle, motorized scooter, farm tractor, agricultural trailer, or similar vehicle designed primarily for farm use, or other motorized vehicle which has a maximum speed of less than 20 miles per hour, or (c) a person riding an animal.

( Ord. No. 2020-20, 11-2-2020)

**2.112.084 Applicability.**

- A. These sections shall apply to every Large Vehicle used by a City Vendor while under a City Contract, except as provided in Section B below.
- B. The provisions of these sections shall not apply to:
  - 1. A motor vehicle which has a maximum speed not exceeding fifteen (15) mph;
  - 2. A fire apparatus;
  - 3. An emergency medical vehicle;
  - 4. A vehicle which is being driven or towed to a place whereby previous arrangement has been scheduled to install any safety requirements for large vehicles such that it complies with these sections;
  - 5. Vehicles used by City Vendors solely for the purpose of snow clearance or removal;
  - 6. Vehicles used by City Vendors solely for the purpose of street sweeping;
  - 7. Vehicles used by City Vendors solely for the purpose of street paving.

( Ord. No. 2020-20, 11-9-2020)

**2.112.085 Requirements for large vehicles.**

- A. All Large Vehicles subject to the provisions of these sections shall be equipped with convex mirrors, cross- over mirrors, decals, and side under-ride guards affixed to the sides of Large Vehicles in a manner consistent with these sections.
- B. The DPW Commissioner and the TPT Director shall have the authority to promulgate regulations to accomplish any of the provisions of these sections, including but not limited to required specifications for convex mirrors, cross-over mirrors, decals, and side under-ride guards affixed to the sides of Large Vehicles.
- C. As future technical innovations to improve safety for Vulnerable Road Users become available, the DPW Commissioner and the TPT Director may research and test such technical innovations, and update any rules and regulations promulgated hereunder consistent with such research and tests.

( Ord. No. 2020-20, 11-9-2020)

### **2.112.086 Enforcement.**

Any violation of any provision of these sections by a City Vendor shall constitute a breach of the subject contract the City Vendor has with the City and will be considered a default under such contract with the City, and shall subject the City Vendor to any and all penalties contained in such contract. Any violations of these sections shall be reported to the Purchasing Agent and the City Solicitor.

( Ord. No. 2020-20, 11-9-2020)

### **2.112.087 Waiver.**

- A. If the Purchasing Agent believes that extenuating circumstances exist which would prevent any City Vendor(s) from complying with the provisions of these sections, the Purchasing Agent, upon the recommendation of both the DPW Commissioner and the TPT Director, may approve a waiver of some or all of the requirements of these sections prior to issuing a procurement solicitation for any procurement contract or for any contract not requiring competition. If the Purchasing Agent is unable to secure any responsible and responsive bid in response to a procurement solicitation for a contract for goods, services, design, or construction or for any procurement contract not requiring competition, then the Purchasing Agent may issue a waiver of some or all of the requirements of these sections upon the recommendation of the DPW Commissioner and the TPT Director.
- B. If the DPW Commissioner and the TPT Director believe that extenuating circumstances exist which would prevent a City Vendor from complying with the provisions of these sections for a specific delivery or operation, the DPW Commissioner and TPT Director may approve a limited waiver of the requirements of these sections for the specific delivery or operation not to exceed one month.
- C. If the DPW Commissioner and the TPT Director believe that extenuating circumstances exist as a result of a contract executed with a City Vendor where goods, services, design or construction are procured through a Centralized Purchase, or requires a Third-Party Freight Brokerage contractor, the DPW Commissioner and TPT Director may recommend and the Purchasing Agent may approve a waiver of some or all of the requirements of these sections.
- D. Waivers will be issued in a form and manner consistent with the provisions of these sections and the rules and regulations promulgated hereunder.
- E. On an annual basis, the City Manager shall provide a report to the City Council that includes: the number of waivers issued, the number of responsive contracts executed without a waiver, and the total number of contracts executed during the previous fiscal year, as well as any trends (positive or negative) and any other relevant information



regarding the effectiveness of this Ordinance in increasing the safety of trucks operated in Cambridge.

( Ord. No. 2020-20 , 11-9-2020)

**2.112.088 Conformity with existing state and federal law and severability.**

These sections shall be implemented in conformity with all applicable provisions of federal, state and local laws, and the provisions of these sections are severable; if any provision, or portion thereof, should be held to be unconstitutional or otherwise invalid by any court of competent jurisdiction, such unconstitutionality or invalidity shall not affect the remaining provisions, which shall remain in full force and effect.

( Ord. No. 2020-20, 11-9-2020)

**2.112.089 Effective date.**

These amendments shall be effective upon enactment.

( Ord. No. 2020-20, 11-9-2020)

In City Council June 6, 2022.

Ordained as amended by a yeas and nays vote:-

Yeas 9; Nays 0; Absent 0.

Attest:- Paula M. Crane, Interim City Clerk

A true copy;

ATTEST:-



Paula M. Crane  
Interim City Clerk

## City of Cambridge Truck Safety Ordinance Regulations

The City of Cambridge Commissioner for Public Works (the “DPW Commissioner”) and the City of Cambridge Director of Traffic, Parking and Transportation (the “TPT Director”) hereby adopt the following Truck Safety Ordinance Regulations pursuant to the Truck Safety Ordinance, Chapter 2.112, Section 2.112.080 of the Cambridge Municipal Code (“Truck Safety Ordinance” or “Ordinance”). The provisions of the Truck Safety Ordinance, including but not limited to the definitions contained in the Ordinance, shall apply to these regulations. Additionally, for purposes of these Regulations a “Side Under-Ride Guard” shall mean a piece of equipment that is installed on a Large Vehicle between the front and rear wheels to help prevent injuries to Vulnerable Road Users, and particularly to protect against the risk of falling under the side of the vehicle and being caught under the wheels of the vehicle.

1. All Large Vehicles subject to the provisions of the Truck Safety Ordinance shall be equipped with convex mirrors, cross-over mirrors, decals, and Side Under-Ride Guards affixed to the sides of Large Vehicles in a manner consistent with the specifications detailed in Section 2 below.
2. The following technical specifications shall be met in order for equipment to meet the provisions of the Truck Safety Ordinance for Side Under-Ride Guards, convex mirrors, convex cross-over mirrors, and safety decals.

### 2.1 Side Under-Ride Guards

#### (a) Equipping Large Vehicles with Side Under-Ride Guards

Large Vehicles must be constructed or equipped in such a way as to offer, throughout their length, effective protection to Vulnerable Road Users against the risk of falling under the side of the vehicle and being caught under the wheels of the vehicle. This requirement may be considered satisfied:

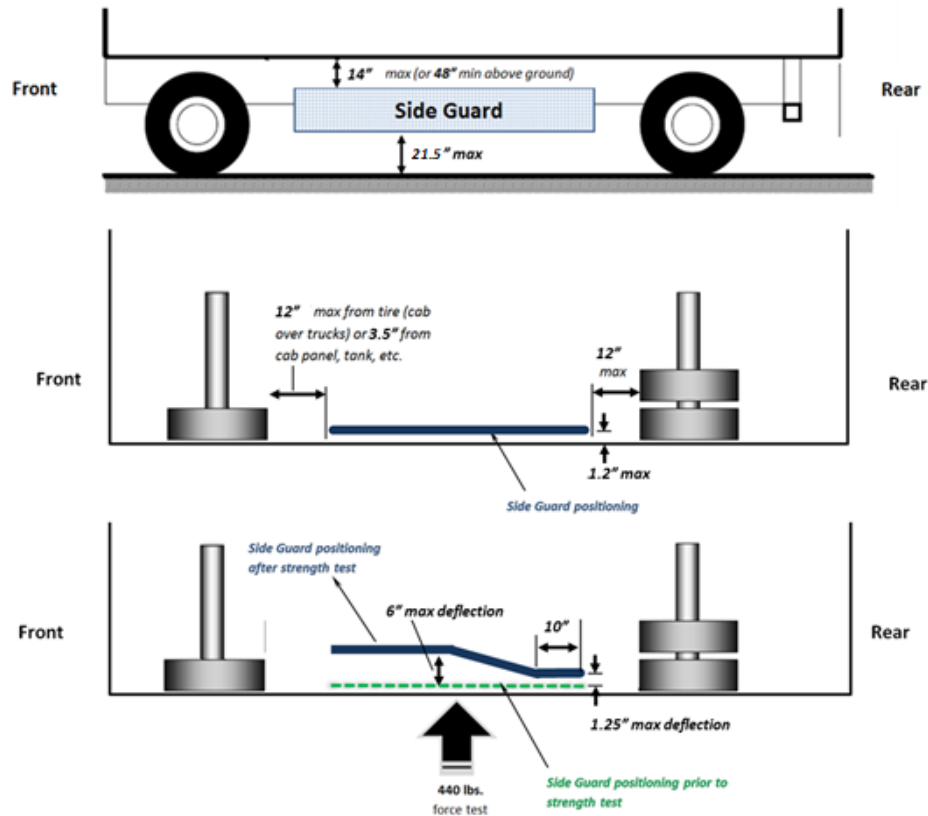
- 1) if the Large Vehicle is equipped with Side Under-Ride Guards in accordance with the requirements of Section 2.1(b) and depicted in diagram (1) below, or if
- 2) the Large Vehicle is designed and/or equipped such that by virtue of its shape and characteristics, its component parts can be incorporated and/or regarded as a replacement for the Side Under-Ride Guards, but the component parts’ combined functions must satisfy the requirements set out in Section 2.1(b) and diagram (1) below.

(b) Technical Specifications

Side Under-Ride Guards may use horizontal rails or a continuous flat surface that meets the following requirements:

- 1) The lower edge of Side Under-Ride Guards shall at no point be more than twenty-one and one-half (21.5") inches above the ground. It is preferred that the lower edge be no more than thirteen and eight tenths (13.8") inches above the ground.
- 2) The upper edge of Side Under-Ride Guards shall be no more than fourteen (14") inches below the structure of the vehicle as shown in the top schematic in diagram (1), which on a vertical plane must be tangential to the outer surface of the tires, as shown in the middle schematic in diagram (1).
- 3) The rear and forward edges of Side Under-Ride Guards shall not be more than twelve (12") inches from the tire on the wheel immediately adjacent to the Side Under-Ride Guards, as shown in the middle schematic in diagram (1).
- 4) Every Side Under-Ride Guard shall be essentially rigid and securely mounted and shall not be subject to loosening due to vibration in normal use of the vehicle. Side Under-Ride Guards shall be capable of withstanding a force of 440 pounds applied perpendicularly to any part of its surface by the center of a ram the circular face of which is not more than eight and one half (8.5") inches in diameter.
- 5) No part of a Side Under-Ride Guard shall be subject to deflection by more than six (6") inches by the ram referenced above, as shown in the bottom schematic in diagram (1), and
- 6) No part of a Side Under-Ride Guard which is less than ten (10") inches from its rear edge shall be subject to deflection by more than one and one quarter (1.25") inches from the ram referenced above, as shown in the bottom schematic in diagram (1).

DIAGRAM (1)



## 2.2 Convex Mirrors

Large Vehicles must be equipped with convex mirrors to enable the operator of the Large Vehicle to see all points on an imaginary horizontal line which is three (3') feet above the road, starting from five (5') feet directly behind the placement of the convex mirror, and which view extends rearward beyond the full length of such large vehicle on both the left and right sides of the Large Vehicle.

## 2.3 Cross-Over Mirrors

Large Vehicles must be equipped with a convex cross-over mirror on the front of the vehicle to enable the operator of the Large Vehicle to see any person or object at least three (3') feet tall passing in front of the vehicle.

## 2.4 Safety Decals

Large Vehicles must be equipped with a minimum of two (2) safety decals on the rear of the Large Vehicle, two (2) safety decals on the left side of the Large

Vehicle, and two (2) safety decals on the right side of the Large Vehicle, that warn Vulnerable Road Users of blind spots, with the following requirements:

- (a) Decals must be “safety yellow” in color.
- (b) Decals must include language or images warning of the blind spot locations on the vehicle.
- (c) Decals on the sides of Large Vehicle must be placed on or within one (1’) foot of the Side Under-Ride Guards.

3. Compliance

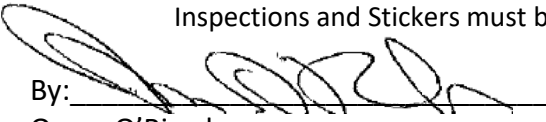
3.1 All Large Vehicles subject to the Ordinance and these Regulations shall comply with these Regulations and the City of Boston Code of Ordinances, Chapter 4, Section 4-8, and shall have all convex mirrors, cross-over mirrors, Side Under-Ride Guards, and decals inspected and approved by the City of Boston Inspectional Services Department. Upon successful completion of the inspection and approval by the City of Boston, all Large Vehicles shall be affixed with the City of Boston Inspectional Services Department’s compliance certification sticker (“Sticker”).

3.2 A fee to cover the costs associated with the City of Boston’s inspection and Sticker shall be determined by the City of Boston Commissioner of the Inspectional Services Department and paid by the applicant / owner of the Large Vehicle.


3.3 Certification and receipt of the City of Boston Sticker must occur prior to any delivery of supplies, services, design and /or construction within the City of Cambridge by any Large Vehicle subject to the requirements of the Ordinance and these Regulations.

3.4 Any Large Vehicle that already has a current City of Boston Sticker does not need to submit to further inspection by the City of Boston Inspectional Services Department until two years has passed since its original certification, unless the convex mirrors, cross-over mirrors, Side Under-Ride Guards, or decals have been damaged, worn, removed, replaced or modified in any way since the last inspection.

3.5 Large Vehicles must display their Sticker, which shall denote the year of inspection. Inspections and Stickers must be updated biennially.

By:   
Owen O’Riordan  
Commissioner of Public Works

Date: July 1st 2021

By:   
Joseph Barr  
Director of Traffic, Parking and Transportation

Date: July 1, 2021

## SAMPLE ARTICLES OF AGREEMENT

### City of Cambridge Articles of Agreement for Information Technology Contracts

**Commodity:**  
**File Number:**

This agreement is made and entered into this, [insert date], by and between the **City of Cambridge** a municipal corporation organized and existing under the laws of the Commonwealth of Massachusetts, located at City Hall, 795 Massachusetts Avenue, Cambridge MA 02139 ("the City"), and [insert contractor name], a corporation duly organized and existing under the laws of the **State of [insert State Name]** ("the Contractor") (collectively the "Parties" and each a "Party").

**Address:** [insert contractor mailing address]  
**Telephone:** [insert contractor telephone]  
**Email:** [insert contractor email address]

**Article I. Definition.** "This Contract" as used herein shall mean these Articles of Agreement for Information Technology Contracts ("Articles") together with the [list all other documents, addendums, links, etc. that are intended to be part of the contract and note after each, "attached hereto as Exhibit "---"]. The City does not accept or agree to additional terms or conditions not specified in these Articles or Exhibits attached hereto.

**Article II. Duration.** The Contractor shall commence the performance of this Contract for the period beginning on [insert start date] and ending on [insert end date].

**Article III. Terms.** The Contractor agrees to provide the services set forth in the Contract all in accordance with the with the [insert State Contract info (e.g., State Contract ----) or other controlling agreement, if any] (the "Services").

**Contract Value:** [\$ -----]

**Article IV. Payment.** The City agrees to pay to Contractor the sum set forth in the Contractor's bid or proposal. **Contractor shall invoice the City's Information Technology ("IT") Department located at 831 Massachusetts Avenue, Cambridge, MA 02139 to which it provides the Services, not the City's Purchasing Department.**

**Article V. Termination.** The following shall constitute events of default under this Contract requiring immediate termination: a) any material misrepresentation made by the Contractor, b) any failure by the Contractor to perform any of its obligations under this Contract including, but not limited to, the following: (i) failure to commence performance of this Contract at the time specified in this Contract due to a reason or circumstance within the Contractor's reasonable control, (ii) failure to perform this Contract with sufficient personnel and equipment or with sufficient material to ensure the completion of this Contract within the specified time due to a reason or circumstance within the Contractor's reasonable control, (iii) failure to perform this Contract in a manner reasonably satisfactory to the City, (iv) failure to promptly re-perform within reasonable time the Services that were rejected by the City as erroneous or unsatisfactory, (v) discontinuance of the Services for reasons not beyond the Contractor's reasonable control, (vi) failure to comply with a material term of this Contract, including, but not limited to, the provision of insurance and nondiscrimination, and (vii) any other acts specifically and expressly stated in this Contract as constituting a basis for termination of this Contract.

Except as otherwise provided in the Articles, the City may terminate the Contract upon thirty days' notice. In the event that both parties agree to an immediate termination, it will take effect upon the parties acknowledging such termination in writing.

## SAMPLE ARTICLES OF AGREEMENT

**Article VI. Damages.** From any sums due to the Contractor for services, the City may keep for its own the whole or any part of the amount for expenses, losses, and/or damages as directed by the Purchasing Agent, incurred by the City as a consequence of procuring services from another contractor as a result of any failure, omission, or mistake of the Contractor in providing the Services set forth in this Contract.

**Article VII. Conflict.** In the event there is a conflict between these Articles and Exhibit(s) [insert Exhibits identified in Article I above] the Articles shall supersede said Exhibit(s).

**OR**

In the event there is a conflict between these Articles and the State Contract -----, the State Contract -----<sup>1</sup> shall supersede these Articles. In the event there is a conflict between either of these Articles or the State Contract -----, and Exhibit(s) -----, these Articles and/or the State Contract -----, shall supersede Exhibit(s) -----.

**Article VIII. Governing laws and ordinances.** This Contract is made subject to all the laws, regulations and rules of the United States, the Commonwealth of Massachusetts, and the Ordinances of the City. If any clause of the Contract does not conform to such laws, ordinances, regulations and rules, such clause shall be void and the laws, ordinances, regulations and rules shall be operative in lieu thereof. Such a determination shall have no effect on the validity of the remainder of the Contract.

**Article IX. Confidentiality, Privacy, and Protection of Data.** The Contractor shall comply with M.G.L. c. 66A if the Contractor becomes a "holder" of "personal data" and shall comply with M.G.L. c. 93H if the Contractor accesses "personal Information." The Contractor is required to comply with M.G.L. c. 93I for the proper disposal of all paper and electronic media, backups, or systems containing personal data and information. Any Contractor having access to credit card or banking information of the City or its customers shall certify that the Contractor is PCI-DSS compliant in accordance with the Payment Card Industry Council Standards and shall provide confirmation of compliance during the Contract. The Contractor shall immediately notify the City in the event of any security breach, including the unauthorized access, disbursement, use, and/or disposal of personal data or information. Additionally, in the event of a security breach the Contractor shall fully cooperate with the City and provide full and complete access to any information necessary for the City to respond to the security breach. The Contractor shall be fully responsible for any damages associated with the Contractor's breach, including but not limited to M.G.L. c. 214, s. 3B. Contractor shall acknowledge the City's OR the City School Department's Written Information Security Policy ("WISP"). The City's OR the City School Department's WISP is incorporated into these Articles, and attached hereto as Exhibit -----, and can be found here: <https://www.cambridgema.gov/-/media/Files/informationtechnologydepartment/WISP.pdf> OR [11-14-22 WrittenInformationandResearchDataSecurityProgram.docx \(sharpschool.com\)](https://www.cambridgema.gov/-/media/Files/informationtechnologydepartment/WISP.pdf).

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<sup>1</sup> All terms and conditions as stated in the User Guide, Master Blanket Purchase Order and exhibits for State Contract ----- are agreed to herein with the City serving in place of the Commonwealth of Massachusetts.

## SAMPLE ARTICLES OF AGREEMENT

**Article X. Right to Data.** The City and Contractor agree that as between them, all rights, including all intellectual property rights, in and to the Data shall remain the exclusive property of the City, and Contractor has a limited, non-exclusive license to access and use the Data as provided to Contractor solely for performing its obligations under the Contract. "Data" means any information, or other content that the City, the City's employees, agents, and end users upload, create, or modify using the software, goods, or services pursuant to this Contract. Data also includes user identification information and metadata which may contain Data or from which the Data may be ascertainable. Nothing herein shall be construed to confer any license or right to the Data, including user tracking Data within the City's system, by implication, estoppel, or otherwise, under copyright or other intellectual property rights, to any third party. Unauthorized use of Data by Contractor or third parties is prohibited. For the purposes of this requirement, the phrase "unauthorized use" means the data mining or processing of Data, stored or transmitted by the service, for unrelated commercial purposes, advertising, or advertising-related purposes, or for any other purpose other than security or service delivery analysis that is not explicitly authorized. The City may access and download the Data at any time during the Term of this Contract.

**Article XI. Performance Security.** Upon execution of this Contract by the Contractor, the Contractor shall furnish to the City security for the faithful performance of this Contract in the amount of **0%** of the value of the bid in the form of a performance bond issued by a surety satisfactory to the City or in the form of a certified check.

**Article XII. Indemnification for Information Technology Contracts.** Contractor agrees to indemnify, defend, and hold harmless the City, its officers, agents, and employees from all third party liabilities, suits, claims, damages, costs (including without limitation reasonable attorneys' fees), and losses related to (i) the injury or death of any individual, or (ii) loss or damage to any real or tangible personal property, arising out of the willful misconduct or negligent acts or omissions of Contractor or any of its agents, subcontractors, employees, suppliers, laborers, or any other person, firm, or corporation furnishing or supplying work, services, materials, or supplies in connection with the performance of this Contract; (iii) Contractor's breach of its confidentiality, data security or privacy obligations; and (iv) to the fullest extent permitted by law, for infringement or violation of any U.S. intellectual property rights, including copyright or patent, by any goods, services, software, or intangible deliverables provided hereunder, provided that the foregoing obligation shall not apply to the extent of an action or claim resulting from the City's misuse of Contractor's deliverables.

**Article XIII. Liability for Information Technology Contracts.** Contractor's liability for damages to the City for any cause whatsoever, and regardless of the form of action, whether in Contract or in tort, shall be limited to the greater of One Hundred Thousand Dollars (\$100,000.00) or two times the Purchase Price. The "Purchase Price" will mean the Not to Exceed Contract amount, including amendments. The foregoing limitation of liability shall not apply (i) to liability for copyright or patent infringement, or to any other liability (including without limitation indemnification obligations) for infringement of third party intellectual property rights; (ii) to claims arising under provisions herein calling for indemnification that include third party claims against the City for bodily injury to persons or damage to real or tangible personal property caused by Contractor's negligence or willful misconduct; or (iii) to Contractor's breach of its confidentiality, data security or privacy obligations, including without limitation, indemnification obligations.

In no event will either the Contractor or the City be liable for consequential, incidental, indirect, or special damages, including lost profits, lost revenue, or damages from lost data or records (unless the Contract requires the Contractor to back-up data or records), even if notification has been given as to the possibility of such damages, except (i) to the extent that Contractor's liability for such damages is specifically set forth in a document incorporated hereto, and identified in Article I or (ii) to the extent that Contractor's liability for such damages arises out of sub-section (i), (ii), or (iii) above. Notwithstanding any other provision in this Contract, nothing herein is intended to limit the City's ability to recover, where applicable, the reasonable costs the City incurs to repair, return, replace or seek cover (purchase of comparable substitute goods or services) under a contract. Nothing in this section shall limit the City's ability to negotiate higher limitations of liability in a particular contract.



## SAMPLE ARTICLES OF AGREEMENT

**Article XIV. Work for Hire.** If Deliverables are identified as works made for hire, this paragraph applies. All rights in deliverables made by either Party under this Contract, including all rights, title, and interest in all intellectual property rights, are works made for hire and shall be owned by the City. To the extent, if any, that the City does not own full right, title, and interest in and to the deliverables pursuant to the previous sentence, Contractor hereby assigns all right, title, and interest in the deliverables made or created by Contractor alone or jointly with others under this Contract, to the City. Contractor shall retain all right, title, interest, and proprietary rights in and to any methods, materials, technologies, tools (including software tools), design code, templates, applications, techniques, and other know-how developed by or for Contractor prior to and/or independent of the Services provided hereunder.

**Article XV. Equal Opportunity.** The Contractor in the performance of all work under this Contract will not discriminate on the grounds of race, color, sex, age, religious creed, disability, national origin or ancestry, sexual orientation, gender identity, marital status, family status, military status, or source of income in the employment practices or in the selection or retention of subcontractors, and in the procurement of materials and rental of equipment. The City may cancel, terminate, or suspend the Contract in whole or in part for any violation of this Article. Contractor must comply with the City's American with Disabilities Act (42 U.S.C. 12131) Section 504 of the Rehabilitation Act of 1973 Tax Compliance/Anti-Collusion Statement Debarment Statement ("ADA Statement"). The City's ADA Statement is incorporated into these Articles, and is attached hereto as **Exhibit ---**.

**Article XVI. Assignability.** Any subcontract entered into by the Contractor for the purposes of fulfilling the obligations under this Contract must be in writing, previously authorized in writing by the City and shall be consistent with and subject to the provisions of these Articles and this Contract. Subcontractors will not relieve or discharge the Contractor from any duty, obligation, responsibility, or liability arising under this Contract. The Contractor shall be responsible for any acts and/or omissions of its subcontractors. The City is entitled to copies of all subcontracts and shall not be bound by any provisions contained in a subcontract to which it is not a party.

**Article XVII. Contract Interpretation. Severability. Conflicts with Law. Integration.** Any amendment to this Contract which contains conflicting language or has the effect of deleting, replacing or modifying any printed language of these Articles or of any printed language in the Contract, shall be interpreted as superseded by the official printed language of these Articles and this Contract. If any provision of this Contract is found to be superseded by state or federal law or regulation, in whole or in part, then both Parties shall be relieved of all obligations under that provision only to the extent necessary to comply with the superseding law, provided however, that the remaining provisions of the Contract, or portions thereof, shall be enforced to the fullest extent permitted by law. All amendments to this Contract must be in writing and executed by all Parties. The Terms of these Articles shall supersede any conflicting verbal or written agreements relating to the performance of this Contract, or attached thereto, including contract forms, purchase orders or invoices of the Contractor.

**Article XVIII. Electronic Signatures.** This Contract and any amendments thereto may be executed in one or more counterparts, each of which shall be deemed to be an original and all of which, together, shall be deemed to be one and the same agreement or document. A signed copy of this Contract or any amendment thereto transmitted by facsimile, email, or other means of electronic transmission shall be deemed to have the same legal effect as delivery of an original executed copy of this Contract or such amendment for all purposes.

